

Page(1)

Comments provided by Pat Sculley on second draft of 'Bull and the Peacock'.

Page 5

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The evacuation could provide a good lead-off to the story. There are a number of parallels between the evacuation and the rescue.

- 1) EDS had a well planned and rehearsed evacuation and executed it in a timely manner. The U. S. Embassy, on the other hand, had a very loose, generalized plan and was trying to convince Americans to stay in Iran.
- 2) In executing the evacuation, EDS used resources in Dallas, New York, Kuwait, and established a temporary presence in Istanbul. All of this was orchestrated from the top management, and many of the players were the same involved in the rescue. Persons I know in key positions during the evacuation were Merv, Tom, Jay, Keane, Ralph, and [REDACTED]. Rashid
- 3) During the evacuation, EDS encountered passport problems. One Iranian baby under the guardianship of an EDS family did not have a passport and was taken through passport control under an overcoat. In Istanbul EDS was able to obtain a visa from the American Consulate for the baby. Also, an EDS wife who was carrying an Australian passport was told by airport officials she could not depart the country because of problems with her visa. Hastily, a group of EDSer's devised a plan to cause confusion at passport control at the right time to allow her to slip through. The scheme worked.

Page 10

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The dates are confusing here. The day Paul and Bill drove to meet Dadgar was 28 December.

The decision to return certain employees to Tehran was made no later than the second night in Istanbul of the first evacuation. It was that night when Paul Bucha asked me to put together a group of volunteers to return for the purpose of terminating the contract.

Page(2)

Comments on second draft -- continued

Page 55

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I had come out of Tehran on 8 December with the first evacuation. I then returned on or about 12 December with 15 or so other EDSer's to terminate the contract. After Paul and Bill were arrested, we staged our second evacuation, and I left on December 30. ██████ played a key Rashid role in making this evacuation a success. He took care of everything at the airport.

Page 77

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HOTFOOT was coined during our training period at Lake Grapevine.

Page 90

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Colonel Simons asked Merv to get the ten PPK's during our first meeting in the board room.

Page 124

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'Shah raft' literally means the Shah has gone.

Page 126

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The airport was west of Tehran, not north.

Page 129

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Bob Young was mentioned on page 106 as being in Tehran already.

Page 171

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There is nothing mentioned as to when Jim and I came into Tehran. It has been inferred Jim smuggled the PPK's into Tehran. Someone else took one trunk through customs in Tehran as a test. I think it was Joe. Jim and I came to Tehran several days after Joe. The trunk with the PPK's never left Dallas as far as I know.

Page(3)

Comments on second draft -- continued

Page 291  
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The instructions Ross gave me were to go to the border and ensure everyone got across safely and to bring them to Istanbul. If they did not cross on schedule, I was to attempt to locate an aircraft. In that event, I would use the pilots to fly into Iran to find our friends. If I could not find an aircraft, Jim and I were to go into Iran overland by whatever means and to locate our friends.

I do not recall a telephone call to Ross from Van. I knew what he wanted me to do. I did telephone to Ross from Yusekova when [REDACTED] and I Mr. Fish returned to talk to the Chief of Police. Also, I did not know [REDACTED] Rashid had anything to do with the jail break or that he was with our friends on the trip to the border until I arrived at the border.

Page 293  
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We didn't have guns.

The hotel in Yusekova where Ralph stayed might be worth describing. The little I saw of it made the hotel in Van seem 4 star. It had a dirt floor and smelled like the men's toilets at a football stadium.

Page 310  
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Mr. Fish

The reason why [REDACTED] and I had to go to Yusekova was because Paul and Bill did not have passports. The border guards would not let them proceed without permission from a higher authority, that being the Chief of Police in Yusekova.

Page 317  
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I have never heard Ross address anyone by their last name, so I think the wording is out of character. We were all upset by Bull being arrested. When I told Ross, he also was very upset. What he told me made an impression. He said that the 707 was scheduled to depart at noon and he wanted Colonel Simons on the plane even if I had to stay. No one wanted to stay, least of all me. Ross knew this, and he was telling me as direct as possible to get Bull on the plane.