

TAPE #27--SIDE A
KEANE TAYLOR

KF You got into data processing college..

KT I came out of high school, didn't know what I really wanted to do. Knew I didn't want to pump gas, was not too thrilled about going to college at the time. My older brother was in college. I decided to go to the Marine Corp. Spent three years in the Marine Corp, came back out.

KF What years would they have been?

KT 1956, '57, '58, '59. Three years out of that.

KF And what sort of thing did you do in the Marine Corp.

KT I was in a...started out in a motor transport battalion, in a field artillery outfit. And then into a security type detachment.

KF And you came out with what rank?

KT Seargent. Couple of times.

KF What, you got busted?

KT Sure. The Marine Corp is an easy place to get busted, especially for an 18 year old kid.

KF What did you do?

KT Oh, just screwing around. You know, extra few hours of liberty, nothing serious, you know. That type of stuff, screwing around and stuff.

KF And when you came out in '59, you went to the University of Pittsburgh.

KT I started going to night school and to work.

KF What as?

KT I was a supervisor in a large clerical, mechanical area of a bank. The check clearing area, which is using machines to clear checks, etc. The bank, within three or four months after I started working there...I worked at night and was going to school during the day, had some 35 people doing this work. There were us supervising the department at night. A friend of mine within the bank...or let's say a friend of my family who worked in the bank, said Keane, the bank's going to go into automation, I think this is a real good area, if you are interested in going into it, you ought to look into it. So taking his advice, they were looking for people, throughout the bank, who were interested in data processing.

KF So the bank was automating, a friend of the family's said to you, he thought it was a good area, you should go into it. What were you studying at the University, meanwhile?

KT Business. Accounting and Business. So I got involved in the data processing department that was just starting up, and as things started to progress I became more and more deeply involved in data processing in the bank, it was growing, it was a new industry. I found out that I had an aptitude for it, and I really enjoyed it. There were...it got to be...except for the mathematical part of it, the accounting, which has very little to do with data processing, what I was studying in school had very little applications with the job that I was doing, and becoming more and more convinced that I wanted to have that as a career. So I think I was putting more and more emphasis on the work and less and less concerned about the education. Finally...we were doing alot of shift work in setting up this data processing department

and so forth and so on, and you know, I was switched from working during the day to working at night, and back and forth, and it was just screwing up my college semesters like crazy. So after a couple of years of that I just dropped college altogether. I was too deeply involved in data processing. And making great strides in it, and had determined that that was what I was going to do, and at that time there were not such a thing as a computer science degree. University's had not started off with programs. Some of the junior colleges were teaching courses in it, but they were introductory levels that I had already passed. Today, if you are of a mind to take a data processing career you can go to any number of colleges here in the United States and get associate degrees in data processing, computer science degrees, you can either major in it, or minor in it. At that time there weren't....

KF When did you meet your wife?

KT In the bank. She worked at the bank. We were married in late '69, after, oh, we had only known each other 6 to 8 months.

KF '69.

KT It was late '69. It was today, November 10th. Jesus Christ.

KF It's the 9th today.

KT It is the 9th?

KF Isn't it Monday.

KT No, it's the 21st. Oh, am I in deep shit. I bet you my anniversary is either the 10th or the 21st of this month.

KF I thought you said your son was 14. By a previous marriage.

KT '69...

KF We're in '81.

KT Oh, '59, wait a minute, what am I talking about. It's '59. I'm sorry, because we were married 9 years before Michael came along. I'm sorry it was '59. I've been married 20 some years.

KF And your career in data processing obviously blossomed along to data processing.

KT I worked for the bank in data processing for 9 years. I believed at that time there was no more future for me at the bank. I had absorbed everything the bank had to offer in data processing, and there was no place left to go. These days alot of people in...who start in data processing, go into positions of responsibility within the company that has the data processing. At that time I realized, you know, that the bank wasn't going to move people into banking position, out of the data processing department. That was the career I had chosen, really, and not banking. And that it wasn't...for a person's future it was not conducive to work for someone who had banking...who only had data processing as part of their business. So I left the bank. I went to Martinmaria in Orlando, Florida, in their data processing areospace, seemed to be a good area for data processing people at the time. I did not like Martinmaria. It was totally disorganized outfit. A friend of mine, or a person that I had met at Martinmaria had left, had come with EDS, had called me and told me that, you know, this was a good company, data processing was their whole bag, it was going to be a growth company, and it sounded like a company that I was looking for. I came here to Dallas and interviewed with Bill Gayden, and accepted the job. That was '69.

KF Your second marriage. You told me your big interest is bridge..or one of your big interests is bridge. Any other big interests?

KT American football. You know, I still like to watch it, I don't play it anymore, obviously. But I still play basketball.

KF And you read alot of spy stories.

KT Oh yes. Reading is a big thing...European television to me is a waste of time, especially in a country where I half understand the language. Reading has always been a favorite past time of mine. So I do an awful lot of reading. Whether it be on a plane, or at home. It's a good distraction when I have a lot of problems, you know, business problems things like that, I like to read. I don't read an awful lot of technical, surprisingly, technical stuff. That's why I know I use the reading as an escape out. Just totally unrelated to my...

KF Any religious belief?

KT I'm Roman Catholic, not a very good one.

KF That's what they all say.

KT Yes.

KF And what's your position at EDS now?

KT Within EDS World Corporation, I'm the managing director of EDS World Europe.

KF I think that's it.

I GUESS YOU DECIDED TO CONTINUE..

KT We get to see them in the prison that day. I wanted to go to the prison to see them. We had to get permission to go see them. The lawyer, Humham, that we were using, said that he would take us down to the ministry and get this piece of paper signed that would allow me to go to the prison. And the demonstrations...the streets were

KT packed. We could not drive. We drove so far south and then left the
cont. car and walked the rest of the way. We had a driver, he was one of
the drivers from Bucharest, and I don't know whatever happened to
him. He went back. We walked to the Justice Ministry Building down
by the bizzare. I mean, wall to wall demonstrators. And the Justice
Ministry Building, the people were walking through the halls
demonstrating. They snuck us through this back door, and out the
guy signs my little pass. And they snuck us back down the back
stairs and Humhan turns around to me and says, you can make your
own way back, I only live a block from here, I'm going home. And he
leaves. And there I am, in cowboy boots, my orange ski jacket, 6'2",
blond hair, blue eyed, and I stuck out like a sore thumb, and there
are millions, and I mean literally millions of people in the street. And I
got 10 miles to go to get to Bucharest. So I walk...And I didn't know
the way straight back up, but I knew my way up from the bizzare. So
I had to actually go south to the bizzare, then I went all the way in
across in front of the bizarre, at least 8 blocks. And then turned left
and headed straight up north, through these enormous
demonstrations. A little bit of tounge in my cheek, trying to keep a low
profile, 6'2" with an orange ski jacket on and everybody else is in
black. Got hustled a few times, not seriously. A couple of mullah's
grabbed me, I just kept on going, they didn't, you know, they
didn't...they screamed at me, but I didn't even understand what they
were talking about and I just kept on going. I walked ten miles
through that crowd back to the office. And I'm almost to Bucharest
street, where I turn in, and here comes a car screeching in next to
me, people yelling out the window, and I turn around and look real
quick, it was a group of our...^{Rashid} and so forth. A couple of cars
had stopped me down the street. There was a big scam going on at
that time. Iranians would pull up next to you, ask you for change for
money, swipe it all out of your hand and take off in the car. It had
been tried...it was tried on me two or three times that day, trying to
come up that street. I thought this was another deal. Got to the
Bucharest office, finally, after...it must have taken me three hours to
walk through that crowd. You know, I was apprehensive about it, but
once again, not seriously scared. John Howell and I were trying to go

KT to get the papers signed by the Central Bank, Bank Marcazi, to allow
cont. the letter of credit to be posted. We had to get there within a few...a
short period of time, because it was going to close. And I was
driving, and John Howell was sitting there with his attache case in his
lap and his eyes closed. And I was just screaming to the traffic,
typical Iranian driving fashion, smacking fenders, inching them out of
the road, but we got there on time. John Howell would ride in another
car with me as long as he lives. I mean, it was up over curbs and
that type of stuff. Like I say, I don't remember how many of those I
will remember on the way home on the plane, or something like that,
but I'll start jotting them down, and you know, if there is any medium
I'll record them and send them to you.

KF Terrific.