

A Terribly wastage.

Q All right. And that, of course, was part of the reason
[Bucha] [Lloyd]
why you went to Iran in the end. Not Bupa but Lloyd.

A Everybody knew we played together. I got tired of
people going to Paris ...

Q Well, wait a minute, how many people went to Paris in
the end?

A

Q You're kidding? Oh.

A There again, I don't want to embarrass Billy, and the
only time Billy came into the country, was, after
I had been there for a week, when I walked in the
airport, he was walking out. So, you see, that's
one of the reasons I went, but again, the reasons
I went was because he was the head of this so far.
He should have been there. But he'd gone on a plane.
To Tehran.

Q That explains it, because people have been saying to
me, no Gayden didn't go and I got it that Gayden
got on a plane.

A He got on a plane. That's the reason, and it'll have to make sense when I said I, this, these conversations when I said I was going to go, I made it very clear, I didn't want to see ^[Bucha] Bupa, I didn't want to talk to ^[Bucha] Bupa, I didn't want to hear all that stuff. Because I didn't believe it, but the closer you get to Rod, well, I could, relate to the people who started to look at the whole thing and come back. And, I just didn't figure all that well. In Tehran.

Q We've got to think about me talking to Bill Gayden, because after all he was very courageous in the end.

A No. Gayden did, you see this is people. This is, I bet there were times, I bet somewhere along the way, Simons did something that was less than lion-hearted Right. 35 years he had to get into shape somewhere, now that's, you see everybody has peak. Nobody and Simons could talk about this better than any one else, and he would talk about it. About the key is, some people can control it and others cant. And, really that's not something we, you tell yourself to do, this is like, pain. Some people have a much lower threshold of pain than others, right. They can endure more pain that other people. Some people just fall apart. Now people that don't fall apart easily, like Simons, or say in my case, I had never even experienced I could

not, understand, I thought, I didn't know what tension was. I thought tension was what I must be feeling, but some other guy over here is falling apart. And, I couldn't understand why he was falling apart because I was handling it. But after I got back from the rescue and it was all over I was just almost disillusioned for about a week, and that's the first time in my life that I could begin to have any empathy at all for people who couldn't take the pressure.

Otherwise, there is something out there, I feel there's a place out there I've never been, I don't want to go, but I sure got close to it and realised, not during the trip, but after it was over. And, Sid Cockburn sa s that , his knees shake after it's over. He's saying that with everyone. I think that Bill turned around, and you've got to remember Bupa's a very persuasive person and it's more a testimony of Bupa's persuasiveness that they had the courage to go on. I would ask Bill when he went and then he'd have to bring it up. Say, what is this chain .. and then he would either tell you he went to Paris to be with Tony, but that's what happened.

Q Yes, that's a good way to do it. You met with General David Jones at least once. Now, did you meet with him before you went into Iran?

A Meet with or contact?

Q I don't know. I know I talked to him over the phone.
(INAUDIBLE)

Because you know, there would be a telephone call in his office. I talked to him over the phone. I don't recall going into his office. The only time I recall, no, I talked to him over the phone, because the only time I was in was that Sunday before we went to Tehran.

Q Did you see him then?

A No. I would remember that.

Q Do you remember what you talked to Jones about when you called him.

A I asked Jones, I explained our problem to Jones and asked, Jones, and you have to remember this changed, at this point the General was running the country, a General was Prime Minister. Well Bader had resigned, somebody else, [Bakhtiar] Barkdiar had not come in, for Barkdiar [Bakhtiar] was running the country. He was a General. [Moorer] was that the Tom Moores, the Dave Jones of the world probably all need that General. The thing I didn't understand was that in the Revolution, parts of the machinery don't work.

Q Yes.

A He referred me, he said the people closest to this
[Haig]
were General Haigh, who was with NATO who I knew from
the P.O. days. He was my contact. He was a Colonel
working for Kissinger. I told you that story. And,
[Huyser] [Haig's]
General Dutch Hazzard (?) who was Haigh's deputy. I
[Haig] [Haig]
called Haigh, and Haigh in a nice but criptic way said
words to the effect that he was not in the loop on this
[Huyser]
one and that Hazzard was the key. Later we find out
[Haig]
reading newspapers that Haigh was, used to be a part
of talking to the Generals and so on and so forth.
[Huyser]
Parter called Hasreigh (?) and gave him, said what are
[Huyser]
you going to do. I talked to Hasreigh over the phone
when he was in Germany and I went in to see him and
I mentioned that, here in my notes to you, that's not
covered I don't believed that either was engaged and
Tehran is poor or not.

Q Yes, that's one of the things.

[Huyser]
A And, Hasreigh's old pal from the POW days. He's an
old fighter. He's an old pal. And, again, see, it's
not that any of these fellows owed me anything, but
that's a very warm part, that when hardly anybody,

so, he served me one of the, within the bounds of
he certainly was one to help. He told me that, I

I remember specifically the point he made on New Years Eve day. That they didn't have any luggage, and what he was really saying was, I'm trying to get these guys to do things that don't make sense. Because as long as I'm giving every day and I say to them I want you to do me a favour.

Q Are you talking now about when you met with him in Tehran?

A I remember we had this conversation in more detail in Tehran. But, I think, over the phone when I first talked to him, he indicated that, you know, that our military was not in a position to lean on their military for a favour. I'll define that more clearly when I read it. He was not leaving me under any false impression, that he could do it. He said he would do whatever he could but to understand the climate under which he was operating. But nothing happened. He never called me back again. The fact that he didn't do anything. And, the next time I saw him was in Tehran. But he and General Guest were concerned about this. They were concerned that the Embassy wouldn't let this happen on the Embassy grounds. And, Guest called to let me stay in his home. I couldn't tell you where he lives, but it was the best place in the world. There was security there, everybody knows it's General

Guest's home. You're far safer in a hotel. We drove by the place, it was up near the Shah's palace. And, there was one person there on duty and that was it. So, there was no effective security.

[Gast] [Huyser]

Q You met with Gaston and Hyzer while you were in Tehran, they sent a bullet proof car for you.

A Bullet proof car and I remember sitting in the back of the car, wondering which side are you on.

Q Do you remember whether that was before or after the Shah left? Because the Shah left while you were in Tehran.

A Yes, I think it was after.

Q O.K. Why did you want to meet with them?

A I, to see if I could tell them to get the hell out of the country.

Q You must have gone to the ...

A And, generally just sat around to see if I could get any other help. But that was the principle reason.

Q You must have met them ...

A And, I told you the story. You've got it in writing from me somewhere about, but getting them out of jail was one thing, but then he was worried about their safety in the City, their safety in the country, and I mentioned to him that Colonel Simons was there to look after them.

Q And, the two of them knew immediately

A Oh, they just broke up and said you don't want to bring Simons over to baby-sit. See, the problem is here's Simons, you'll love him. I mean, he's a Simons type character in Air Force uniform. He is a tough guy. He's a go-get-'em. I mean all the have got him tied down on the beach. And he's over there doing something that, to his toes he knows is wrong. And I think it just warmed his heart to think that there was somebody who really might do a little problem solving.

Q Where did you meet them?

A Oh, in Germany in their big Command Headquarters.

Q O.k.

A It has a name and King Per.. and all those people can give you the name. It has a, name like anything, MAAG.

Q And, they said...

A They spent an hour with me and that tells you something. They could have spent longer. They just based the and sat down and these were the two tough American military men. And wanted to know, is there anything we can do. They were very candid with me about, they had a leverage against the Iranian military, but they didn't feel, if something comes along where I ever had any leverage, I'll try. Right now I don't have anything to trade. You can understand the Persian, that's the essence of their whole mentality, is to trade.

Q But, they said they would get Paul and Bill out of the Country, if you could get Paul and Bill out of jail.

A Yes. But, they had daily flights leaving the Country.

Q They had daily flights.

A It was easy.

Q But of course, by the time Paul and Bill got out of jail....

A the country, and cancel the flights.

Q Yes, but it wasn't just that.

Q The air base had been taken over by the revolutioners, Doshan Toque (?) air base.

A That may be true, but there were no flights.

Q Well, they weren't going to get you out on scheduled flights, they were going to send on an air force jet.

A Air force flight right.

Q Now, the U.S. air force could take off and land, if it wants to. Khomeini's not going to stop the U.S. air force taking off and landing if it wants to. However, if the air base is in the hands of the revolutionaries, then they couldn't do it.

A But, the flights were stopped. I know that, there were no flights. I got the call at home, and the first thing I did was to call Washington to say, look the guys are out of jail. How do we get them out of the country. And they said, well, there are no flights, there won't be any flights. I chartered a Lear Jet and went straight to Washington. Walked through the airport. Now, this is a hell of a story in the U.S. It means nothing in Great Britain or France or whatever, but walking, walked through the terminal, this was Sunday right now, so I was walking through terminal 1,

and the guy came up to me and said aren't you Ross
, and I said yes, he says, hi, I'm Russell
Rockefeller. And, that's now I met Russell Rock-
efeller. Now, Russ Rockefeller and I became great
friends and did I ever talk to you about that or
not. I reminded him of his grand-father. I finally
asked him, I said, there's a big difference between
our age groups, and I said a vast difference to our
backgrounds and yet you frequently ask me to come
up and visit your home, you ask me to meet with
this group, planning for the year 2000. I said, I've
got to ask you why. And he said you remind me of my
grand-father. And, I said is that good or bad and he
said . And, so we had a lot of time, I was just
getting the hell out of New York papers, because I had
met with Rockefeller and the New York Post said
and Rocky make a good deal. So I called him, I was in
New York, and I said, I'm coming up to see you. He
said come on up. When you walked into his New York
office, you had to go through the Press Room and the
Press just stood up. Now Rockefeller was very shrewd,
he came out, put his arm round me and said how's my
contraversial friend from Texas. The press just broke
out. Hell, I wasn't contraversial, until I met with
you. That was the end of the story. So we walked back
and he says what's going on, and I said well, I hope
you don't have any problems because I've got mine
solved. He said what do you mean. I said, a guy

stopped me on the street, and said Ross, you've got to take a lesson from Rockefeller. I said how's that, he said you've got to institutionalise yourself. You've got to get your business over here, your charitable (?) interests over here and your City interests over here. And, Rockefeller had this twinkle, and said I'm just the man who can tell you how to do it. I said how's that, and he says it takes three generations. He said 1000 angels couldn't institutionalise my grand-father and 1000 angels won't institutionalise you but your grand-son's going to have a good time in life. Well, 3 or 4 years later they were confirming him as Vice President and kicking the hell out of him in the confirmation process, I said in my hand-written note it says, maybe 4 generations. He got a big kick out of that, so that's, then I'm going through the terminal again, and there's my old friend Bill Clements, former Deputy Secretary of Defence. And, he's great he said, what the hell are you doing in Washington on a Sunday afternoon. And, I said I'm ^{by here} ^{there}, what are you doing. He said I'm going to ^{the} conference, he said, no, . He and I were very close friends,

What's the deal, really

Q

To the taxi?

A Yes, he's Govenor. He's the guy that made me Chairman of the ^{1/2} Commission. He's the guy, every time he shows up I get sent off on some bad.

Q What was he then, when you met him?

A He was Deputy, Govenor, when I saw him up there, he was Govenor.

Q Of Texas. O.k., but he had been Deputy Secretary of Texas.

A Yes, that's the key. I said have you got a minute. I said yes, we sat down on these funny looking chairs that they had in the terminal, and I laid out to him, he says' there's a guy you need to talk to. And, he gave me his name and I said how am I going to get him on a Sunday afternoon. He said, hell, I'll get him. So, he called over on the ^{1/2} switchboard, got the guy on the phone and said, I've got a friend here, Ross Perot from Texas and fortunately, this General knew me, he knew the name. And, he said I want you to help me. Now this is Clarence. He's just as direct and bossy ^{brisque} as anybody I ever saw. He handed he the phone and left. And so I explained, I was going over to talk about just about everything in my head, and I had this list in my hand, and maps and things on me, but by

the time I got to the Pelegon (?) all these guys
would come in. Now, this was . The ice
storm was up there too. Very difficult thing. And,
all these guys were nurses. And, the interesting
thing was the relationship. So, these
knew, but they because they all felt that
they'd have a good time, and the relationship was
one of friends. It was
It was like walking into MacDonalds, you want a Big
Mac or muffins, what can we do for you? And I started,
we started, in 5 minutes everybody was laughing,
Jesus, what the hell are you up to and why do you need
all this stuff, but it was not, you'd expect Generals
to hump around a lot, but everybody was sitting there
and we were talking about the problem. I wanted a
list of all the airport. From the Turkish border to
Tehran. And I wanted to know the details of the
specifications of those airfields. I wanted to know
whether or not they were abandoned and whether or not
on the last satellite photographs, there was anything
obstructing the runway. I wanted to know as much as
I could about this. These guys started pressing
buttons, and this stuff just pours off. More
than you wanted to know. You know, you get up there
and it's just unbelievable what they can produce. So
then we wanted a radar picture and I wanted, a bunch

of other stuff which, those were the main things I wanted. But, the thing I took away from that meeting ..

Q But the thing you really wanted to bring Paul and Bill out, and that they couldn't do.

A That was over, so we were talking about ...

Q You knew that before you went to Washington.

A I had called. They said they couldn't do it. Then I went to Washington. The plane was in Washington, a 707, was going to be flown up to Washington with a rescue team. I had to go ^{to Washington} and ~~watch them~~. ^{But I can't afford} I swept the White House, the State Department trying to get somebody to get them out. Nobody could. Nobody could promise anything.

Q O.k. but you had already asked the Pentagon and you knew they couldn't do it.

A I brought it up again in the late afternoon. I got down to the basement. And, lost all communication in Tehran. I told you that story.

Q But after you talked to them about all this stuff, you needed them there to help you. You made another ...

... another run at them

A ... Ron Adam, who was nothing like ...

Q But now listen, what reason did they give you for that.

[dying]

A They weren't going. *dying*

Q Yes, but why weren't they. Like I said before, if the United States Air Force really wants to land and take off then can.

A Well, the State Department had its hooks under this thing and they were trying to

Q O.k. alright so for political reasons they wouldn't. That's what I wanted to get straight. You asked them again, and you had the same answer. But, basically you must have felt very good about that. The help you'd got there.

A Well, again, then I walked outside and I got this on my notes here too, and it was a terrible night, and it was freezing and icy and no cabs and the guy at the door was trying, he said you're never going to get a cab out there and the only chance of standing around I had was finding somebody getting out of a cab and get his cab. Well, nobody was going to jump out Sunday night and that was my only chance. Then, a military officer walked out the door and he said, aren't you

Ross Perot, and I said yes, and he said where are you trying to go and I said Maddison Hotel and he said come on I'll take you. And, so I got back to the Maddison, the next day we went to the State Department of the White House and we just swept everything to see if we could get any help.

[Newsom]

Q You saw Newsom at the State Department.

A Yes.

Q Do you remember who you saw at the White House.

A Well, we didn't get his name. I never can remember.

Q Beard?

A That's it, Tom Beard?

Q Thomas V. Beard.

A I think I probably met James Burke and then out there right.

Q Very probably. I heard the fence.

A I don't think I went back to the Press Department.

Q O.k. Just the White House and the State Department. And, they couldn't, you can't have possibly told them, did you tell them that Paul and Bill were out. You wouldn't have done that would you?

A

Q Oh, I get, yes, but, they, because they knew the jail had been broken but did they know that you had them. So what you were saying to them was if you could find Paul and Bill will you get them out.

A Yes, well I think, they knew we had access to them.

Q You didn't say so in so many words.

A No. We didn't want to get, because our feelings towards the State Department were, Saturday morning.

Q Now, when you were in the basement of the Pentagon, you told them that you had Paul and Bill out did you?

A That they were out right.

Q That you had them?

A Effectively, yes. And they were worried about their safety and I told them that Simons was already looking

after them. And they were all ha, haing at it. And, because, the thing is, this was really kind of sad, because I was doing the kind of thing that these men were trained to do, would like to do, but political and diplomatic considerations, never do. You know, they always go into something like this with both hands tied and both feet tied and then people wonder why it didn't work. Whereas we were untied. Simons was untied. But, they were getting great (INAUDIBLE)

Q Now, listen , we've jumped ahead, because I haven't finished with Tehran. You met with Simons twice in Tehran. You told me a bit about one of those meetings, in the notes, but it was just a few lines, and nothing about the first meeting. I think you had two meetings with him.

A Well, the first meeting was basically, he was just, wanted to make sure that he took safety precautions, we talked generally about conditions of the situation and then moved to the other prison at this point.

Q They had?

A Yes. And, the problems of trying to do anything around that prison and, he knew, he felt that I should go into the prison. I joked with him about the fact.

You can joke with Simons, for example, I had come over there to go into the prison so this was not new, I intended to go into the prison. He felt I should go into the prison, but I couldn't resist saying, if Colonel if this is such a good idea, why the hell haven't you been in. And, of course there are obvious reasons like he hadn't been in and like, among those was that Paul and Bill didn't know him, so he felt that he would see familiar faces. So, that was just kind of, I just called the mechanic on the first meeting and on the second meeting, I had been to the prison and I had been to the Embassy, I was getting ready to leave the country the next day, nothing was working, everybody on the rescue team rejected the bribe. Simons see, it's a great story, so he just Simons as mad, and anywhere in the conversation you want to about the bribe because he was totally convinced it was a trick. I'm sitting in a meeting saying, look it's 50c on the dollar, it's legal. Nobody gets hurt, what's wrong with it. And he was saying, here's what's going to happen, you're going to take your money one afternoon, and until you pick your boys up the next morning the guys have got your money, the boys are going to be in jail, and I Simons are going to have the same job to do. Why do you want to spend \$12,750,000. You want to do to the same place. So, he, everybody on the rescue team thought it's a risk, and thought that was a bad idea.

That was a real turning point in my mind. The fact that time was running out, Khomeini was in the country. And, the Shah was going.

Q Khomeini wasn't in the country, when you were there, the Shah was going.

A The Shah was going. When did Khomeini come in, several days later?

Q On the 1st February.

A O.k. The Shah was, I was, I remember watching the Shah leave on television in the hotel. The, Khomeini was obviously coming into the Country and there was very little law and order, it was deteriorating by the hour. Our feeling was that time had run out. In the last meeting, he and I had cleared some possible understanding that we were down to a rescue.

Q But he didn't have a plan.

A Oh, he had a plan that he had, he had his concept he had been down and around the prison, feeling, he had been with the crowds, he knew the, he was partially through his plan. He was missing, he needed his Iranian . He was like ours, never plan for a rescue and then I could think we were going to, who can lead us, it's one thing to beat out of the mobs in a sense, but

you could probably lead them directly to do most anything you wanted them to do. You've got to have a person. And, that's the thing. He knew that the mobs were the answer before I left and then it was just a question of, how're you doing.

Q Did your faith in Simons waiver at all over the next ... not at all?

A You see I didn't worry about whether Simons was capable or not. You can have the world most foremost person to do this sort of thing, and just a truck stalling could cause you to lose the game, right. I worried about the unforeseen contingency that nobody could control and was more or less in the hands of fate that they could move them again, they could leave them someplace and we didn't know where they were, any day they could be killed by the other prisoners. Those are the things that worried me. I worried about the negotiating team now. Because I thought the high price is set for the men to be picked up at any time, and the, confidence in Simons ability had never faulted.

Q There was a pretty long wait from January 20th, to February 11th. And there were a number of things that might happen and they might have got out under house arrest, Simons had a plan to get in and out of the

country if that happened. He had a plan to getting them out the country whatever way they got out of jail, but his plan for getting them out of jail, was to do nothing and wait for the mob to storm the jail basically. He had ^{Rashid} [REDACTED] primed as well, but ^{Rashid} [REDACTED] couldn't have done it without the mob, now I just wonder whether you didn't at times think to yourself well, so silence is going to let the mob storm the jail. What if the mob doesn't storm the jail.

A Oh no. I, see, that's the most uncertain thing of all. How do you know the mob would be successful. You don't. How do you know that the mob and its frenzy won't kill Paul and Bill. You don't. The mob storming the jail is the weirdest, most unorthodox idea in the world, but it's the only one that could work because you had enough bodies in the mob to do the job. We didn't have, physically we just didn't have the bodies over there to do it. And, all these little surgical things like working a deal with the General, about his children in the States, you couldn't touch those unless you were pretty sure they were working, because of the background. And, in an imperfect world, that's the best option, that the mob, and if we could bring that one off.

Q So, it wasn't really even a question of [REDACTED], it was a question of waiting for them to do it.

Q The only way you could have got it...

A Would be over the phone.

Q Would be over the phone and the only way it could
[Coburn] [Stauffer]
have come from Simons was via Cockburn and Staffer (?).
It can't have been, the message cannot have been it
will be tomorrow.

A [Margot]
Either that, or Margo may just be wrong. I mean there
is that possibility. I mean I'm sure I wasn't the
most pleasant person to live with during those days
and I might have said something that she misunderstood
or what have you, because I was, I was like cubs,
playing around with a tiger every day. And, the,
I got the call, and he told me that it had happened,
and, but the statement made the night before, I can't
give any more information. It's just conjecture.

Q O.k. the two meetings with Simons in Tehran, did they
both take place in the same apartment, or in two
different apartments.

A I've a very clear memory of the last one. Took place
in, the last one took place in an apartment. It was

where they were living because he was cooking. Now,
[Chiapparone]
somebody said Paul Shavers (?) cooked and everybody
was complaining about his cooking.

[Schwebach]

Q Swayback and Sculley must have been there then. No?

[Poche] [Coburn] [Schwebach]

A Boshey (?) and Cockburn. Swayback was till on the
streets.

Q They'd come and gone already?

A I think so. They weren't there.

Q Was it ..

A Check the dates on their plane tickets but I'm sure
they were out then.

Q Those were among the ones we haven't got. But, ...

[Poche] [Coburn]

A I just remember Boshey and Cockburn being there.

Q One of the apartments belonged to Bill Duranche and
the other to Tim Taylor.

A O.k. now, I think that Taylor probably took a little,
I think this was Duranche. Sure it was Duranche's
apartment.

Q Both meetings?

A The last meeting. Because that was very important.
I think, I swear we had the first meeting in the hotel.
One night. It's the only time he ever came over there.
He'd seen the jail, but he didn't like the hotel.
[Buffy]
I don't think Duffy was black. That doesn't say much
[Buffy]
for my recall because Duffy was some colour right. I
[Buffy]
remember Duffy as being a black poodle. If you asked
[Buffy]
me what colour Duffy was, ..

Q Say that again.

[Buffy]
A I was dog-sitting with Duffy while Cathy went to have
her hair done and of course, there was nothing else
in the world for me to do so I couldn't say no. But,
this is like a baby and it was an honour, from her
point of view, she was showing great confidence in
me.

Q Showed that she trusted you.

[Buffy] [Buffy]
A That's right. Let me keep Duffy. I remember Duffy
as being kind of a grey dog or something. Maybe it's
black I don't know.

Q Do they have any children?

A No, they can't. He has a daughter in school in the States. But check me on that, but I think she has a daughter by a previous man.

Q OH, listen, who is your friend with the Optical Company that ...

A Stern.

Q The Company's name was Stern?

A Yes, it's a Texas State Optical.

Q Texas State Optical, but it was his, he had to be called

A No, wait a minute, his daughter's name is Joel Stern turn the machine up, his daughter wrote Rocking Horses. My children rode rocking horses and I met him through that. A beautiful Bock (?) an aeroplane modified for trans-Atlantic flight. We called him and he referred us to .

Q O.k. that was the number, obviously you needed to call

him at home which was, TJ couldn't find the number,
[Margot]
he called Margo and she had it.

A [Margot]
Margo had it because of his daughter Joel.

Q I think we've covered all our notes.

A The interesting thing on TJ, I mentioned somewhere that I think that he hadn't characterised him accurately. You look at what he did on that aeroplane. That's TJ. He did that again, and again, and again. If you ever meet his parents, you'll realise, just wonderful warm people. Very Spanish, mother speaks with a Mexican accent. Tom was great high school athlete, I think he was an all-state baseball player, all-state football player, had a baseball scholarship.

Q His parents were Mexican were they?

A He, it's Mexican or Spanish one of the two.

Q They were immigrants, recently?

A I don't know, but Tom could tell you. Herb could probably tell you. But you don't say I went to Tom's Dad's funeral. And, I understand Tom didn't go back to his home town, and he had to meet the friends of his

father and the friends he grew up with and what have you and realised, now this is the guy who has really, really, really really come a long way in life. He had wonderful parents and they gave him all the love and encouragement. I think his parents really sacrificed to give Tom an education.

Q They were poor then.

A Well, poor's a funny thing. Poor is a word that would offend them, because they always looked after themselves, took care of themselves, never accepted anything from anybody, but his Dad was cattle trader, and would buy himself cattle and keep . And, very interesting man, very tough man and he and Simons had a lot of the same characteristics. The faces even, if you 've ever seen a picture of Tom's Dad. But, when you just look at the initiative it took to get that aeroplane. Anybody that understood the problem, said you can't do this. But to come up with a 707 tail on it. Now, that's perfect. Nobody could figure out what plane. Nobody cared. What difference does it make, unless you're carrying drugs, it's got a bad tail for drugs, because that's a big drug . We might have thought about taking it up to Turkey, but we would have taken it because this was the only aeroplane around.

Q You had these children at pretty regular intervals
Ross, I think you would have figured out what was

causing it.

A [Margot]
No. Margo loves children, I love children and the our greatest question of all, because they turned out so well, and we'd taken them all over the world. I mean that's the whole different dimension of our family. That, Nancy and Ross were flying over battles in Vietnam when Ross was 12 and Nancy was 10. Right up to the end. I wanted children to see what war was. Because otherwise war can be a romantic thing, you see on television, and I thought as long as I've got to live with this, as long as they're taking all the heat, all the personal security and so on and so forth, I had to go over there and took Ross. Ross and I had three days on America's Colerado on the North Vietnamese Coast. They were flying Michigan to Hannyoy every day. And Ross got to see these young men in their early 20's. His mind said an airline pilot was a commercial airline pilot a man in his 50's. He saw these fellows who were maybe 12 years older than he was flying those aeroplanes and going to Hannyoy and coming back shot to pieces, on fire, smoking, landing on the flight deck. You know, he got to see 3 or 4 days of that. Then we went down to Bangkok and chartered a small airplane and had lunch with all our Air America friends and all the guys that were living back in the woods. Now Simons wasn't there then, Simons was out by then, and you could look down and see them fight. So,

they travelled all over the world with us, like this last week and everybody went to New York. Caroline who was 14 was just writting of planes, Katherine who was 11, they both went to .

Q Why did you want them to see war?

A War is more of the constance of history. They're have always been wars. You know war is a big thing, and I just felt that as long as I'm involved in this whole thing, they shouldn't have a romantic version of it. You know, war is getting hurt, war is getting torn up, war is getting shot at, war is getting people destroyed, and if you just see it on television, war is winning right. I mean you finally stand around with the other guys, and talk about how tough you are. That's what war is. But you go down to the V.A. hospital and war is a different thing. That's to me, the hardest thing I did. There was a Sargeant and he's got a of the South Vietmanese, but kept him in a whole in the ground, they dug a hole like a water run, kept him in there. When it rained, water drained into that hole and he was almost, it got up to his chin. He almost drowned. He had given up hope,

and had decided to die. And they had the radio turned on one day and Radio Hannoy broadcast an English broadcast and, he had fever, he had every fault he could have, and they talked about this crazy American who was over there trying to do this, that and the other, and talked about me. And he decided that I was looking for him, and that he had to stay alive until I found him. He was lying in his hospital, and he says this makes no sense but I just want you to know, that after I heard that broadcast my mind totally changed and I decided I had to live because you were looking for me and he had contacted me and asked me if I could come down to the hospital to see him. And, I stopped by at Denver on the way to California to visit with him and he said I just want to let you know that the reason I'm alive today is because of that broadcast. And we had a nice . And I left and started to walk down a long corridor and the word had gotten out that I was in the hospital and all these young men, came out into the corridor to say hello. The Vietnam kids. And some of these were really high powered guys, like the guys I hire here. No arms no legs. They would never be able to achieve their dreams and so on and so forth, and I had to stand there, and you know, you couldn't rush past those guys, you had to stand there and talk to each one of them and they all had stiff upper lip, because they were being rehabilitated ..