

R.B. First I want to keep this card so why don't you copy that envelope right here and to the best of my knowledge that is good information. And I'll have Mary check his Christmas card because it may have his home phone number. Let me tell you I will be as honest as I think is reasonable. I may get some points when I will want to, depending how I feel, tell you things that I know don't need to be recorded and I'll tell you then.

K.F. Ok. What have I got here - four different numbers ?

R.B. You got two numbers. The telephone number is 4785 and this is his business partner - 65 - and the telex number's there. Copy them all in. Leave it to the secretary - that's her problem. I personally think - again I'm entitled - everything I say is my opinion and I know that my opinion is not necessarily the gospel truth. If you talk to Mr. Fish and tell Mr. Fish you had Ross Perot tell you to call him he'll probably disconnect you. If he knows that in the best case I think he'll talk to you and tell you very little that you don't already know. I personally think that if you tell him I told you to call him and that I have made you aware of the fact that there are certain things that need to be kept in confidence he's probably more likely to tell you something that you don't have or you don't know.

K.F. OK.

R.B. It's your call. Ok, let's turn the pages and go as we

go. OK. Here you're talking about in the very beginning about the Embassy issue of regular bulletins to the community about what you should do and shouldn't do. We'll talk about that then. Almost without exception they will always tell you to stay away from Gay Tawrie area.

K.F. How do you spell that ?

R.B. I have no idea.

K.F. Gay Tawrie ?

R.B. Gay Tawrie.

K.F. I'm just going to write.

R.B. You got an Iranian map with _____ on ? Anybody will know the Gay Tawrie area even if you don't find it. I lived in the Gay Tawrie area and so did Sculley and so did Ron Davis. We lived - if you got a cab and you told the guy 'Take me to Gay Tawrie' _____ - that was the intersection that very popular because that was the intersection where this great assembly was held that was on the ^{Newsweek} cover - that was Gay Tawrie Cruse Devere. It had a lot of holy significance and there were supposedly martyrs buried in this ground and all that. But that's where I lived. That's why I always felt that the Embassy was basically full of shit, because they said stay away from the Gay Tawrie area and I said bullshit that's where

I live, that's what that means.

K.F. Ok. Ok.

R.B. What's here is various things about what was going on in the background and leading up to everything and I - the part I read - I'd never saw anything about the fact that we were put out of the Ministry of Health one day. Did anyone ever talk to you about that ?

K.F. No.

R.B. When things started getting bad - I think it was roundabout September/October - the Iranian government employees decided one day that they were going to get rid of the foreign devils and we were the foreign devils and literally put us out of the Ministry. The Ministry - whenever I refer to the Ministry I'm talking about the Ministry of Health and Social Welfare which is where we worked. The Data Centre was directly behind the Ministry - maybe 100 yards. They put us out and they were milling around and gathered up on the top floors...

K.F. About what date would this have been ?

R.B. Early September/October, something like that. A friend of our came down and told us - he said 'Boulware - this was an Iranian who worked for the Ministry and was English educated - a friend of ours - you need to understand

they - meaning the government employees at the
were going to put us out of the building and I said what
does that mean. He said they're going to put you out
of the building. I said well the soldiers will stop it.
He says, you don't understand, they have already agreed
that they are willing to die to accomplish this. To cut
a long story short, they literally burned and broke every
picture of the Shah in the building - you got to remember,
every room had a picture of the Shah. We barricaded ourselves
inside of my office and, we were on the second floor -
my office is on the second floor - and we held the door
while they tried to break it down until the mob got tired
of that particular area and moved down further, in which
time we slipped out of a side door and jumped the fence
and went to Bucharest. That was the day of the first
major riots and burning - that was day they burned - I
think it was Bank Nelly - which was one of the bigger
banks and there was a Porsche and BMW dealer that was very
very close to the Embassy - that they - a four-storey,
steel and concrete structure, that they burned to the ground.
There are other guys that were there that can tell you
about that day. That was the first concrete day that we
knew - there's probably - they literally wanted to put us
out of the building. A few people got kicked outside. One
guy came to work later in the middle of the day or something
and walked into this crowd which was stupid - and they
kicked him and hit him a few times. We got out safely,
but at the time we were in the building literally trapped
by a mob and you gotta remember, we're in an office about

this size - a bit bigger - and all we can hear is shouting and screaming and breaking of glass. The corridor - the hallway leading to that wing of the building had glass doors and they broke all of them - big eight/ten foot glass doors and panels and we're hearing all this screaming and hollering and breaking of glass - and I thought that was important.

K.F. Who ? Who else worked ...

R.B. In the office ?

K.F. ... was in the office with you ? Who else worked ?

R.B. I was in the office - Jane - I can't think of the name - there were several EDS employees.

K.F. But anybody I know ? That I've met ?

R.B. No.

K.F. Because most of them worked at the Bucharest office I suppose.

R.B. Uh-uh. Only people that worked at Bucharest was Coburn, Chiapperone, and probably the Iranian people that you talked to. Sculley, Schwebach - all of us worked at the Ministry.

K.F. Uh-huh. Did they happen to be here on that day ?

R.B. They were probably trapped somewhere else in the building.

K.F. Oh, I see.

R.B. And I don't know what their personal experiences were that day. But mine - I got trapped in my office - me, Jane Eric (who married a Persian) who worked for me - me, Jane, Travis, a guy named Beo Arndt who is still working for EDS down in the micro-graphics department. Hussain, who later married Jane Eric and who was also later fired by EDS because he was Iranian which is not - everything came out clearly - he was fired for that reason alone. There were a couple of the Iranian employees who were loyal to us, whose names I couldn't remember if I had to. But that was an interesting little point. I'm surprised it was not in there.

K.F. Yes.

R.B. That was one of the key milestone that we knew. We had a serious . Also, the next day, we did not go to work even though the Ministry tried to force us to come to work, the crowds and the riots got worse, soldiers moved in, literally shot the building up and there were bullet holes in the windows of my office. There's a black guy who works in software that has pictures of those bullet holes in the window. Strange story that is, there was an Iranian girl that worked for me who sat by these windows that had the

bullet holes in, and was pregnant and the next day we were trying to play calm about this whole thing and she came to me - I thought to complain about the danger because she was pregnant and her concern was - just to show you how their mentality works - was that the bullet holes were allowing the wind to blow in on her and she was afraid she was going to catch cold. And I thought, ok, we'll fix that and we stuffed it with kleenex.

K.F. Ha,ha,ha !

R.B. Yes, I put that in there - there was a lot missing like that and let me see what this stuff ...

K.F. Yes, well there's a jump from the 5th December to the 28th December.

R.B. Ok, yes, you're missing all the evacuation. That, in my opinion, is a very interesting - should make an exciting chapter in the book about the evacuation, of how we worked. Bribing people. Literally took over a section of the airport to ensure that our people got out. We bribed numerous officials, Ron Davis did, I did, Keane Taylor did and in order to get - it appeared that the evacuation was, everybody got into the bus, went to to airport, got an airplane and left - that's bullshit. We stayed out there for ten hours getting these people through the front door onto the airplane. While we were there time was running that's when Keane and these other guys went and bought the

candy and fed the people because we were all there in the airport and we weren't about to go back and couldn't board the airplane because of various problems, whatever they were. There are other guys that you have more time with, they can give you a lot of detail and funny stories of how they bribed people, because people didn't have passports. People had incorrect passports, people had invalid visas.

What, this interesting story - let me tell you - here you talk about what EDS was doing - if I were a layman reading this I would ask myself what were they doing? A very simple bottom line is that EDS was trying to instal a basic social security system. You have a social security card and you pay taxes to that and you get all the benefits

- you're not an American. In America you pay a social security tax on every dollar you make - the idea is that that money will be put into a fund for your retirement to pay for cripples and - dependent children don't have

a job or whatever, and we were basically trying to instal a basic social security system. You might not understand that. What that means - an American reading that would understand that here was a country that was loaded with money, no technology, no expertise in management, of public affairs and public welfare programmes. We were trying to instal a basic social security from scratch. Anybody in America will understand that - my god, that was a helpful project and that was what we were going to do.

K.F. They had no social security before that?

R.B. No they had one that was manual and wholly archaic in any patient and that's why - that's one of the reasons I gotta believe in our conduct - that we razzle-dazzled them with - we will give you an automated system that will pay the claims of the people correctly, accurately, timely and provide you with counter reports to let you know how much money is coming in, whether it's coming in off the government, from taxes from the people or whatever, and the distribution of that money to the people, who's getting it, who's making 40 claims a day. Their system was inefficient, had no checks and balances so if I'm a persistent I can break my leg and file a claim to pay me money so I can go pay my doctor and I can file 40 a day and the government will pay me 40 times if there are no checks and balances. We were trying to instal a system that would stop and catch that. That's the basic bottom line on what we were doing.

K.F. Ok.

R.B. Ok. Here you talk about how we were held up in two houses playing cards after everybody left. The things that went on in that house - just a lot of little funny stories are available if you just talk to the people. Everybody was supposed to stay in this house and that house. I was supposed to stay at Chiapperone's house because the reason of the way we divided up who was staying at which house - was who wanted to play big-money poker and who wanted to play little-money poker. Chiapperone's house was the big-money house. I lost a fortune and I also was not staying. I never spent the night at Chiapperone's house in the period of three or

four days when we had the 48-hour games. I didn't want to do that. I felt comfortable and safe so every evening I would stay around for a poker game, blab and talk bullshit. But when it got dark - most days it was dark - I'd decide to sleep in my own bed so I'd slip out the house and get in the van and I'd drive home - which meant going through road-blocks and the whole bit. I didn't stay there - I never did. Everyone thought I was crazy because I didn't want to stay there. I didn't like that. Spending the night with a bunch of guys, drinking and smoking, playing poker and

I went back to my apartment.

Ok. Here's something here about the passports and how they were obtained and so forth. It seems to be some inaccuracies here as to when Bill and Paul lost their passports and I think if I remember correctly this implies that the passport problem came up after the evacuation - and I'm saying they had their passports before the evacuation. In fact that's when it became crystal clear that there was a big problem because the morning after the evacuation we all went down to Bucharest and Bill and Paul had just come back from the lawyers, this was before they ever go to Dagdar and Bill and Paul were talking about catching a train to Russia because they felt their passports would not be checked as closely on two Americans heading north versus heading for the States. Panic was beginning to set in, everybody was there were ten or fifteen of us and secrets were - the level of secrecy went tremendously down and conversation started becoming more open about what was really going on.

EDS everybody the problem of the riots or something - get people out for safety. But then it started to become apparent - at least to me - that there's no talk here that Bill and Paul have had their passports pulled, so the timing here of when the passports were pulled is a little shaky. Follow me.

K.F. Yes.

R.B. O k. Ok, you see, we're at SSO - that was the Ministry of Health and Social Welfare.

K.F. It's PAGE 13.

R.B. Yes, well I'm going to give you this - but that's what it means - PAGE 13. To help other people edit and give you material for expansion if you stick with the term MHSW - Ministry of Health and Social Welfare - people know what you're talking about. If you say SSO - it's

. Ok. EDS was one of the few American companies in Iran which did not pay bribes to get contracts, besides his job was to deliver the product and not to win the orders. That sounds like a bit of bullshit to me. When I got home I found out that ^{Mr. Fish} [REDACTED] admitted that Towlaiti[?] was on the payroll. Technically, legally, maybe that was above board in certain circles. In my mind that's bullshit.

K.F. What was the truth of it ?

R.B. We were paying a salary to maintain a certain level of

control - the things that you say that he was being paid for are true - but that was not a great publicised fact. Gayden never knew that until after he was in jail.

K.F. Gaylord.

R.B. Gaylord, I'm sorry, Gaylord. He was extremely pissed to find out that several people - and I was one of them - that knew that from the beginning and he didn't. He was the damn account manager on the accounts. The main counterpart on the government side were paying that sucker's salary and Gaylord didn't even know it. Which I class as kind of dumb on his part that he didn't do his homework.

K.F. But what was the significance of Towlaiti ?

R.B. Towlaiti was the government official - he was something - a very high level government official that was assigned a task of interfacing with EDS and monitoring contract performance and payment on behalf of the government. And we were paying his salary. It's like I'm selling tyres to General Motors and the guy that writes the cheque is on the Goodyear payroll. That now looks a little shaky. It was written down - there were people that knew about it. But it certainly was not a publicised fact. Even Gaylord didn't know it. So when we say we weren't paying bribes well, uhh, it's a little shaky to me. Here we're talking about - I put down train because - when you told me about how much cash there was in the safe and so forth - Gaylord

was beginning to show signs of panic. An example was that he wanted to catch a train to go to Russia with no passport. He felt his chances were better dealing with the Russians and no passport than going to Mehrabad with no passport.

'Was everything above board?' Dadgar asked through his interpreter. 'Absolutely,' Paul said. 'And has EDS fulfilled its part of the deal?' This was something on which Paul did have first-hand knowledge. 'Yes, we have.' You know, I think that's partly not true.

K.F. Oh. Tell me the details.

R.B. Well we got there - meaning me and my family when the contract was probably a couple of years old. The first part of the contract called for a lot of planning and documentation of what had to be done and the specifications of what the output should be. I think one of the reasons that I went to Iran, one of the reasons that Chiapperone went to Iran, that Coburn went to Iran and probably several others - here you've got to be careful what you tape. Nyfeler and company, meaning he and the people who were there prior to our arrival, had a holiday. They bought carpets, they had lavish - they had some parties - people were not pressed to perform - deliverables were not - deliverables, meaning output of what the contract said you should have completed at this point - those things were not coming out - upward level management was not questioning first-line managers about why aren't the specifications complete for this, why

aren't the formats for this complete - again I'm talking about my opinion. Everybody had parties during the first couple of years of their contract - had a good time. A lot of unauthorised - don't say unauthorised - a lot of unpublished benefits were given to people that had the balls to ask for crazy things - they were given these things, you know: a guy moved in to

and asked for \$1000 to do my lights and it's 'Ok'. That was not a part of the housing policy. Everybody had a good grand old time - the contract was two years old - it was now time for the Ministry to start seeing deliverables, reports, computer runs, whatever - and they didn't have them, because everybody had a ball. That's exaggerating. A lot of people had goofed off - management had a lot of hassle. Chiapperone, Gaylord, Boulware, Coburn, Taylor - somewhere in EDS someone named we're getting ourselves in a mighty - we better get some - excuse my French - we better get some crap truths over there and shake this thing up a little or we'll get a problem. So to say that we were performing just the greatest guys in the world - I think that's a little bit distorted. We were not performing because if everybody was doing so well normal rotation would have taken care of problems but they needed good hardline people. So various people volunteered, recruited or whatever - they wanted the right people though. When Chiapperone got there he was like the new president in government. All the structure changed, policies got tougher, management got in the line of EDS business. Prior to that a lot of wierdos, misfits, adventurous tourists were holding

down EDS slots.

K.F. But specifically what should have been done and wasn't done ?

R.B. Yes - specifications on what needed to be in the systems had not been written; key-punch specifications and format to key these documents were not done; there were major problems with the computer suppliers. Things just weren't jelling, because a lot of people were on holiday and having a good time buying carpets and jewellery and touring the - what's the name of the place up near the lake - the Caspian - everyone was going to the Caspian and having a grand old time. You know, we'd got to work and I'm sure a lot of people put in some long hours but what was being produced in accordance with contract specification - if I were to go back and really pin down people and look at the records, I think I would find a lot of things were not happening that should have been happening - won't you join us - your friend interested ? Listen if you like - I'm just saying that you tell me that everything was absolutely wonderful - we were doing our part - no that's not it.

K.F. Well, I already asked Paul of course, because that is his - that's a quote from him and he said - oh, thank you very much - he said ...

R.B. Cream, sugar ?

K.F. No thanks, nothing. He certainly said ...

R.B. ... everything was hunky-dory ...

K.F. ... er, everything was hunky-dory, you know.

R.B. The management personalities in the style of management by the time I got there was changing dramatically, and the proof of it was that people suddenly felt that they were being asked to deliver unreasonable quantities of work - not unreasonable time on the job - let's see some output - let's see a report of what you've done this month. And people were having a problem producing reports and accurately identifying what was coming out of the great EDS effort. How many times am I paying ?

OK. You say there were strikes and it was cold - I just kind of think that needs to be expanded - you know someone brought him a glass of tea. You never tell - you never take the opportunity to explain the role of tea at work. You always went in and had tea and blew off an hour or thirty minutes having tea and sussing the weather and bullshit and a meeting that should be twenty minutes would be an hour and a half because you had to have tea and sandwiches and cookies and bread and cheese. I'm not knocking it, no such thing. It was just a part of the culture and the way of doing business that I think would be interesting to somebody who has never been to Iran as to what the culture was like and what the day-to-day

business activities were like. If you have not read The Blue Beads - somebody wrote a book called The Blue Beads. It was written in - I think probably the early fifties - late fifties, sixties, something like that where this - who are the blue beads ? It doesn't matter. Ask somebody about The Blue Beads, probably got at EDS. It's a very short book you can knock off in a night. The Blue Beads, in my opinion, was required reading prior to going to Iran to give you a flavour for how things happen in Iran - very accurate. So when I got to Iran a lot of things were happening that didn't surprise me because I'd a book that very accurately described life in Iran and - you don't take the opportunity to expand on these areas. You mention a glass of tea. Teaboys made \$75 a month, they poured tea and that was their lot in life. A teaboy would no more go get you a pack of cigarettes or a fire extinguisher in case of fire than he would jump out of a window, because his job was to serve tea - that was part of the culture. You talk about the heat - I mean about the cold and the strikes. The cold was a problem. A person who has never been so cold for several days on end because your landlord has turned the heat off and your employer, who's the Ministry, turned off the heat - you must experience going to work and working all day in a goddamned overcoat before you can understand what 'and he was cold' - I understood that exactly. It was very cold sometimes. It was getting cold over there and they would turn off the heat and play all kind of games. There's an opportunity here to explain lot's of those things.

K.F. Page 16.

R.B. The interview started - PAGE 18. 'Dadgar wrote down Bill's full name, date and place of birth, schools attended, experience and qualifications.' True, fact of life, Ross will never let you publish it. I cannot give you details, but I know for a fact that only diplomas were published - not published but produced - and I think Gaylord is a good example in that some documents were produced to prove that his degree work had been in computer science and he was a quote 'American computer specialist'. He had a degree, probably in economics or something. We published - somebody produced phoney documents about the qualifications of the people that were assigned to the project, because the Iranian culture thinks very highly of American degrees. When they question our qualifications - the name of the game was to show them all these degrees in computer science - I think somebody checked some files not destroy. Probably somewhere in my file there's a degree for me in computer science - I don't have that. So check this up here. Now this talks about the Embassy incursion and I put 'A' - assholes. We knew the Embassy was not a reliable source of information and direction and yet we continued to follow their direction far longer than I thought was necessary. It was no surprise that the Embassy was - that the Embassy did not provide us with the information we needed because that was happening every day.

Ok. Here you talk about PAGE 22 - the Evil Knievel driver. You never really talk about traffic in Iran. Anybody that was there can tell you a million ...

M.B. ... horror stories...

R.B. ... horror stories about the traffic. The traffic was unbelievable. PAGE 23 you mention automatic weapons. The amount of people, soldiers walking around with automatic weapons was almost normal. I think you don't take the opportunity to show that from that it dramatically portrays the amount of firepower walking around on the streets. Kids - I'm talking about a say kid - I'm saying someone about 17, 18 walking around with an automatic weapon with tremendous firepower - probably a very minimum amount of training and very little understanding of his role.

PAGE 28. 'It was a look of inflexible determination. It meant he had decided to do something and he would move heaven and earth to get it done.' You're talking about Ross - I think Ross thinks he's God and this makes the point. He got a the same way.

K.F. Don't you think he's a very determined man ?

R.B. I think he thinks he's God.

M.B. He's a very ...

K.F. Oh, you're saying - you're saying more than that ?

R.B. Oh, yes.

K.F. I see.

R.B. Ross has enough money - enough smart and ingenious people filled with initiative and imagination to support him - that he gets so much done for so little that I personally think that Ross dammit thinks he's God. I guess that will do something, I don't know. Ross would not be able to sit behind a desk in Dallas for very long while two of his men were rotting in jail - hell they hadn't been in jail a couple of hours at that point - they weren't rotting in jail. But those are little dramatics.

'It was attended by raiders, returned prisoners, Bull - it's PAGE 23 - PAGE 33 - Bull Simons and John Wayne. Perot heard John Wayne say to Simons: "You are the man I play in the movies.'" Big deal ! To put the pair, John Wayne and Bull Simons in the same sentence even in the context of this scene - I think is almost sacrilege. John Wayne is a - was a movie actor - I don't think your book is

K.F. I agree with you.

R.B. So. But there's a symbol.

K.F. Well, a movie - that's what a movie actor's supposed to be.

R.B. I don't get them confused.

The bread. You mention bread here several times. Barbari bread was, is and will probably always be, a staple of that country.

K.F. How did you spell it ?

R.B. I have no idea - I can't spell.

M.B. B-a-r-b-a-r-i - barbari.

K.F. Barbari.

R.B. Barbari bread was baked daily - in fact after a day you probably couldn't eat it - there were no preservatives. Just the way it was made it didn't last very long. Very excellent taste and delicious but a lot of meetings and a lot of fun was always accompanied by barbari bread. You would stop on your way home from work and buy barbari bread because you had to eat it immediately almost. It was slowly, probably, in my opinion, working its way into the American or the ex-patriots diet. It was fun to go through the barbari store. You had to stand in line and it cost seven rials which was about a nickel, I think, to buy this local barbari bread.

K.F. What did it taste like ?

M.B. It's delicious. It's not
far from EDS was a store that would import delicacies
and you could buy barbari bread and you'd go in

K.F. Is it white or brown ?

M.B. It's brown.

R.B. I remember it's white.

M.B. It's not, it's brown.

R.B. The crust is brown.

M.B. Oh, you mean the white wheat ?

K.F. Yes, I meant is it white or wholewheat ?

M.B. Oh, it's white - with a very, very nice delicate
brown crust. It's about this long...

K.F. Thin loaf ?

R.B. Very thin.

M.B. Yes, very thin, very thin...

R.B. And rolls...

M.B. You just tear it off and eat it.

R.B. If you wanted to stop Iran dead in its tracks, you don't kill the Shah and stop the army - you shut down the barbari stores. If you were to take away the barbari bread from Iran the place would freeze in four hours ! A fact of life. Through all the strikes of gasoline and riots, the barbari bread stores were always open.

M.B. We used to go and get the dough before they bake them and we'd use it to make pizza dough, pizza crust - very good.

K.F. Was it like what's called pitta bread ?

R.B. Yes, if you wanted to make a sandwich in Iran there was no sandwich bread.

M.B. They had some but it was awful.

R.B. Yes, screwball stuff.

K.F. You'd just take one of these loaves and ...

M.B. You'd put butter and jam and cheese on.

R.B. Or eat it with a piece of meat separate - but you didn't go make a barbari bread sandwich - it didn't work that way. Ask some of the guys about barbari bread - they'll tell you some interesting stories.

PAGE 46. 'They continued along a hall with two cells on the right and, on the left, what appeared to be a bathroom: Bill looked forward to take a shower.' There are at least eight million stories about the Farsi or Persian toilets. I tell you, you rolling down your pants and dropping your wad - there are just a million funny stories about what happened to every person in Iran in Persian toilets. It's just a million stories there. Ask the guys about that.

PAGE 47. 'Paul and Bill shook hands with him enthusiastically. Paul said: 'Maybe you know why we're here ?' Neghabat shook his head sadly. 'Maybe you know why I'm here ?' 'I guess we're all in the dark,' Paul said.' That's bullshit ! The government was purchasing supplies and equipment at rates that were exorbitant to say the least. We bought some computers - now I'll just pick some numbers. Let's say they were worth \$7 million and we paid \$15 million. Under the condition of export and import taxes and so forth, any fool in his right mind knew that if you buy something at two or three times the price of what it's worth - that's got to be because of corruption. We endorse what they were doing because that was the published procedure to obtain something at that price. But we knew that there was a tremendous amount of graft going on and anyone who said they didn't was pretty naive. Neghabat, I'm certain, was stealing money like it was going out of style.

K.F. He was ?

R.B. Sure, there was a list that was published right after the revolution - really got started - and they were literally publishing - who was it ? - Bacchenelli was publishing the list - I don't know - a list was published of how much money people were transferring out of the country - they were in jail. There was a tremendous ...

K.F. But was Neghabat one of them ?

R.B. He was in jail.

K.F. But was he transferring money out of the country ?

R.B. I believe so.

M.B. You don't know that.

R.B. I don't know that. If somebody told me Neghabat was an all-American Iranian - trying to be a good guy, serving his country - I'd have a problem with that. Graft and corruption was normal. Anybody that didn't understand that or did not believe that should not have been there.

PAGE 48. 'There was steamed rice with a little lamb, plus bread and yoghurt, and tea or Pepsi-Cola to drink.' There is an interesting story there in there were two sects of Muslims - Shi'ites and somebody else - the Bahi's or whatever. One owned Coke and one owned Pepsi-Cola. When the revolution broke out they burned Pepsi but not Coke or they burned Coke and not Pepsi.

M.B. Who were the bad guys ?

R.B. Who the bad guys were - they burnt theirs.

M.B. The Bahi's were ...

R.B. I don't think they owned Coke.

M.B. They owned a restaurant - there was a restaurant owned by a Bahi Iranian that was close to EDS offices that was bombed. That was the first time. Everybody - the first time is always really frightening.

R.B. Yes, because some of EDS employees had been in that restaurant hours before it was bombed. Explore that. There were two sects and it resulted in no Coke and only Pepsi.

M.B. They're still being processed by the Bahi's.

R.B. Fardi - we've already talked about - in PAGE 49 you say 'And how long do you expect that to take ?' 'perhaps a week.' Fardi came to my mind. Everybody understood what Fardi was.

PAGE 50 you talked about the same meal as lunch, rice, lamb, bread, yoghurt. That is delicious. Yoghurt was served with everything. There's some interesting stories about food over there that sound like the normal western diet but it was good. At the bottom of the page you say 'Their

fate was in the hands of Ross Perot, and two days later he was about to play his high card. He sat in his panelled office on the seventh floor. The do..' Ok. Their fate was in the hands of Ross Perot - that's bullshit. Ross got them out of the problem and he should always receive praise and glory for doing that but I guess I'm hung up on the role of Ross as God and their fate was in his hands. Bullshit. Ross was a guy that would have a problem and would solve it which was admirable. But there fate was in the hands of a lot of things and people and luck and opportunities.

Ok. Here you say - PAGE 53 - bottom of the page - Paul and Bill were innocent. I believe that's true. I'd say there was a lot of graft and corruption. I honestly do not believe that Paul or Bill received any type of under-the-table monies or benefits or rewards that were measurable that were worth talking about. You know the guy may have bought them dinner, big deal.

K.F. It's not a question of whether they received them, it's whether they paid them.

R.B. Bill and Paul were innocent. They were not taking bribes.

K.F. They weren't accused of taking bribes they were accused of paying bribes.

M.B. Paying bribes. And that's different.

R.B. They did what was considered normal Iranian business - they followed normal business - Iranian business practices in paying bribes - well, they were called bribes that went on every day and I don't condemn them for that. They were definitely not receiving kick-back or bribes. I would not - you need to be really careful with these tapes - I would not say that was true of Stauffer[?], I would not say that was true of Nyfeler. Ok.

M.B. What about the other guy ?

R.B. Who ?

M.B. His wife was ...

R.B. Goelz[?] ...

M.B. No, his wife was ...

R.B. Oh, shit, if I think about it I tell you there was another guy there who worked on the Bank Omran project - I can't think of his name. He married an EDS employee in the States - she came over there. He's probably taking a little money - he was taking a little more than two-bit petty graft - I think he was pocketing a little money.

K.F. But you don't ...

M.B. From what we hear.

K.F. But you don't ...

R.B. No, I can give you an example. The example was that the Bank Omran said EDS - I think I'm going to say \$150 a month - a week. They'd say 'Here's \$150 a week for you to buy Iranian employees a lunch or some barbari bread or a coke, whatever', just to kind of keep peace and harmony. EDS was also supplying a little money to kitty for this type of gracious, lets-be-all-buddies, you know, I don't want you to pay for it yourself. Just keep, you know, a good **relationship**. I can't think, like MacDonald was involved in that. There is serious evidence that they were pocketing this money and not buying anyone a bottle of coke and they were relieved of their responsibilities - I can't think of his name. Ask anybody who was at Bank Omran - the chap when he first got there - in fact Keane replaced MacDonald and there was another guy there - like MacDonald's second in command - who was relieved of his responsibilities.

K.F. Then the important question is whether Paul and Bill paid any bribes ?

R.B. No. I don't think they did.

K.F. Ok. Good.

R.B. They're clean.

PAGE 55. 'When he got back to EDS he went to Pat Sculley's office.' That is is bullshit, because there is no ways that Sculley had an office at that point, because we had all just returned from Iran and - I get the feeling here that he was an established manager in control of the world and that's bullshit. He was walking around lost and wondering what's happening next.

K.F. But where was he ?

R.B. Dallas.

K.F. No, but I mean where in that building ?

R.B. Fifth floor.

K.F. He must have been in an office ?

R.B. I checked this here - you talk about Coburn on PAGE 56. Coburn was a very jovial, funny guy - had a lot of fun and jokes to tell you - he just kind of struck you. When I got to the border and saw Coburn - something struck me that I've never forgotten and I never have reason to change my opinion was that he changed - and I will never know all the things that happened from the time I left him in Zurich going to Tehran and the time I met him back in Tehran - Istanbul - the Turkish border - but he was changed. And he is still that way. When you talk to him now. When I talk to him I see a lot of tension - that's all I can explain. I see a lot

of tension in him that was not there before. He was in some trauma while he was in the country that second round that I think really changed that guy, and it was not for the better. I thought that Simons at the border, he appeared to be an old man that was kind of broken. He went in - when I left him in Zurich he was a confident leader of men - creative thinking and so forth - when I got back to that border he appeared to be an old broken man who just wanted to rest. I don't know all the things that happened to him but those two people were changed tremendously. I don't know what happened to Coburn - in Simons case I think he went over as the commando leader and he came out - he went over as a general and he came back the private. That's the best way I can explain that. And then when we got back to Dallas he was given five-star general status and I don't have a problem with that because I'm sure he did a lot that - I know he did a lot that, had he not done it, not said it, not implied it, whatever, would have failed. Iran broke him a lot of ways. He was different person.

K.F. There might be another explanation which is that Simons and Coburn were the two that were taking stay-awake pills.

R.B. All I know is what I saw. You know, I expect it could

K.F. Well could it have been as simple as that ? Or, do you feel it was more than that ?

R.B. I think it was more than that. Their attitudes, especially Coburn, had changed. He was not as bright and gay and frivolous about life as he had been going in. Hell, **we would be sitting in a room and there would be so much** gunfire going on outside, you couldn't hear yourself think. And Coburn would have to stop his jokes until it stopped and he'd continue with the joke and we'd laugh like hell. When he got back he didn't have a lot of jokes to tell anymore and I'm not talking about the border. I'm talking about - I saw him a couple of weeks ago - a couple of months ago - Coburn doesn't tell jokes as well anymore. Something happened there - and maybe it was forty other things happening **here** at home that I was unaware of, to me that was a turning point in his life. And it wasn't good for him. And I'm not saying that anyone needs to be blamed personally for that - I'm just saying that something happened to him, in my opinion, doing that rescue mission and the bottom line was it wasn't good for him. It wasn't good for him. It was not good for him as a person. That's how I feel.

Ok. Here you talk about - I think you already know - you just haven't written about it, was that going in to the deal, Simons started eating a can a day of food was probably excessive. Before he died he was probably into gourmet meals. This is an interesting fact.

K.F. Did you talk to Liz about Jay ?

M.B. Well, you know, whenever we get together - Liz was

a lot like Jay. She could run off the jokes like that, you know, she - it seems like one time we were together and she would call Merv and she would say something like 'Merv, I'm horny or something, you better send Jay back' - something silly like that, you know, and, it was nothing really deep. She was very frustrated, she was very, very angry with EDS.

R.B. Very angry and very frustrated and in the midst of this - I remember talking about this - she asked Merv Stauffer if she could put down a vibrator on her extension port. Very, very fun-loving, funny couple.

M.B. Oh, she was very funny.

R.B. When it was all over and said and done - there was a divorced couple and their lives were really screwed up.

M.B. But you would have to understand that so many EDS wives - they go through this - I mean, the man is - the company is first and families are second. And there comes a point and I guess with Liz maybe she reached the point, you know, I'd have been saying, you know, let's put our families first for a while. She blamed Ross, you know, she blamed Ross all the time - damn EDS - he should be here with us. But that's the way the company operates - it's 80 hours a week and that's the way it is. All the old people operate - they have a problem now. They used to recruit ...

R.B. Eagles.

M.B. military people because, you know, most EDS people look like they've been in the military and they have. They have to understand authority and taking orders and 'you go get it done' and 'I don't care if you don't sleep', you know, and that's the way they operate. Now, I guess the younger generation don't care about that - all the loyalty and putting in, you know, 80 hours a week. So that's been our great problem for a lot of things.

R.B. I see the business community now because I'm outside EDS. When I first left EDS, if you told somebody that I'd been in EDS for two years, ten years, whatever, your credentials were certified. You were hired with a good salary which was not hard because EDS is an underpayer, because EDS used to hire damn good people and only promoted you when you were ready. I think they now have managers that ten years ago would not have been able to get hired as a trainee. In fact like me - you can't write that.

PAGE 69. 'In Tehran for only nine months, he had been in charge of data preparation at the Ministry's computer centre.' I went over there as a data preparation manager - I was then promoted to operations manager and the common term is data centre manager - very big difference. I was not data preparation I was data centre manager. EDS has changed a lot. Some of it is good, some of it is not.

Ok. PAGE 74. You're talking about Ross talking to people about the mission. He talked to us as a group, not one on one.

And he told, the way I remember it, we all went to one room - you're quotes are pretty accurate. He told us to go think about it for thirty minutes and he didn't want to talk to anyone for about thirty minutes - go think about it, and everybody went out in the hall and told jokes and borrowed quarters to get a coke and in about ten minutes we thought this is a bunch of bullshit let's get it on and we went back and everybody said 'Here, we're ready to talk about it'.

K.F. That's interesting because Jay remembers that he spoke to you all together and Ross is quite sure that he spoke to you one at a time. So I'm going to ask Schwebach and Sculley and all those and we'll find out.

R.B. I was there. We talked only one time. Now, if he talked to everyone else one on one, I'm unaware of that - he didn't talk to me one on one.

Ok. Here you talk about - PAGE 75 - Boulware knew Sculley - that had used to drive to work together in Tehran - and he knew Sculley was lying now. 'You guys aren't going to try to go and get them, are you?' Sculley did not answer. 'Hey, you count me in,' Boulware had said. That is accurate but really, I guess what happened - the way I remember it - Sculley kept evading the questions I was asking about what was going on - what's the next plan if this doesn't work - and I sensed he was lying about a lot of stuff and I did say 'Hey, count me in' and Sculley said 'Count me in for what? Count you in for what?' and I said 'Sculley,

I'm not stupid, I know what's going on'. Sculley was a big West Point graduate and all this, and I told him, I said 'Sculley, somebody needs to go just to protect you', and I really meant that because I knew Sculley was Mom's apple pie, chevrolet and two chickens in the pot or something and I thought 'little boy, if you guys are really going to do that, I don't think you really understand the seriousness of that'. And I truly would - I wanted to participate and I knew that I'd be on that stop list and if I had been there I'd want someone to help me but I truly went along - and one of the reasons I went along was I really thought I'd probably have to protect Sculley - I liked him, I love Sculley and I was very protective of him because I knew that his view of the world was not real clear and accurate. He saw what he wanted to see, he probably still does not understand crime and corruption and sin and that sort of thing. Sculley is very naive about life.

Hotfoot. PAGE 77. I read this real fast. I don't remember you expanding about how the name Hotfoot got into the deal.

K.F. Help our two friends out of Tehran.

R.B. Ron was the one who came up with that at the lake house. And we all thought that was a big deal and Bull certainly found it humorous that he had done a million raids and whatever and had heard the term hotfoot apply to a million and a half but it was always just a name that was picked and he said it was - he found it very unique and found it

strange that we picked Hotfoot and it wasn't just pulled out of the air - somebody sat down and thought about it - the acronym - and he was always teasing us about we were so damn smart it was unbelievable yet we were so stupid and naive about violence and so forth - but there was a reason for Hotfoot and Ron came up with it. We must have spend several hours trying to come up with a code name and that was the drill for two hours - what would be our code name. What the hell do we need a codename for ? It worked and it got a name and Ron was the one who came up with it and everybody was stymied that he had thought of something like that.

Simons and Merv - PAGE 78 - Merv hated Bull's cigars - he hated them. You have to talk about Merv about that. He didn't think that was cute that Bull smoked damn near 100 cigars a day. And I'm not kidding that number was pretty high. Merv didn't think that was cute at all.

K.F. Merv's car was new then - I haven't put this in - but I seem to recall Merv had a new car ...

R.B. Yes, he told Ross - you owe me a new car - something to that effect.

K.F. It stunk of Simons's cigars.

R.B. Right. He went through some cigars. He could smoke a cigarette faster than you could take a sip of lime - that's

why he wouldn't smoke cigarettes - it was a waste of time.
Said he'd rather smoke a belt.

K.F. Now he used to smoke cigarettes.

R.B. 'His hair was long for a colonel' - PAGE 81 - 'He looked more like a farmer than a soldier' I'd question that - I didn't think of him - when he walked in, you know, we're all waiting for this great hero. Sculley knew about him, we didn't. And he walked in with this little khaki outfit on and he was obviously - he appeared to be in pretty good physical shape - he was old - as he struck me, I didn't think he was a farmer than a soldier.

K.F. Well, what would you have said he looked liked ?

R.B. A tough son of a bitch.

K.F. Ha, ha, all right, ha, ha.

R.B. When he walked in - if nobody had ever told me who Bull Simons was - if he'd have walked into that room - if I'd had the inclination to slap somebody I wouldn't have picked him. And he was 60 years old - I just didn't want to . He looked real tough and hard. Not a farmer - I might slap a farmer. My mental image of a farmer is not Bull Simons.

Oh, this conversation between Colonel Simons and Ron. 'This

team does not need any ba-ad black motherfuckers spoiling for a fight'. Ron and I are close, and I don't remember him ever talking about that. I was curious where that came from.

K.F. Well, that came from him.

R.B. Ron ? Surprised. I don't remember that. I can't imagine him - I can't imagine that happening to him - I was just surprised at that.

Jim - PAGE 83 - Jim Schwebach did not pick that lock. We went through the window. Because he could not pick the lock.

K.F. Oh, really, ha, ha, ha.

R.B. Went through, went through the window and I suppose they all had these elaborate alarm systems that was going to go off if the world's going to come down on you - and we were standing out there - this was in the preliminary stages of being tough guys from bad city - shit ! He couldn't even get in. Didn't pick the lock, went through the window and the burglar alarm didn't go off - we religiously set it from that day forth when we left and - looking back - it was kind of stupid - thing didn't even work in the first place. Ross's great security on the log house or whatever was a joke.

I put hole here, but you eventually mention we finally had

to cut a hole in the top of the van. He misses that part. At this point in time we were rehearsing what we were going to do - I remember at the time that we were all still acutely aware of realistically what was happening and the possibility of us getting hurt and I remember it came up that that last guy in could get hurt - but he's got a better chance - we sit and do probabilities on whose going to get hurt and who's not going to get hurt. And Ron was going to be the last guy to come over that fence and the time would have elapsed to the max at that point - firepower would be heavy and Ron was most likely to get hurt. I thought that was worth mentioning. We sat up and figured out who was going to get hurt.

K.F. How did he feel about that ?

R.B. Ron's position in the whole thing was - alright not the whole thing but - Ron always wanted to - not wanted - Ron always was vocal about not - but he was vocal about what his role was, what he was going to do and he was thinking about dammit I'm the one whose got to jump this the fence - and I might break my leg and I'll never get back across. I'm the first one over and I'm the last one out. Goddamn why am I taking all this risk - or I am taking a lot of risk. And we said no shit - move on - next question ? And that's the way it went.

Tons of...

K.F. Tons of them.

R.B. The next day... tons, oh yes, tons. You can't imagine how many cigars that guy was smoking. a pack of cigarettes, he's go through a box of cigars. It was like Wrigleys believe it or not - that guy could go through some cigars - and he inhaled them. He was unbelievable. I've smoked for twenty years - that guy could smoke. It was unbelievable. He'd smoke a cigar and I said 'boy, you're going die of cancer' - 'don't worry about getting shot, you're going to die of cancer'.

Ok. Talking about Schwebach and his incendiary bombs. I found that very amusing that this great special forces hero could not successfully make a bomb. Schwebach spent hours on end trying to get this big ben alarm clock to light the match and he was so frustrated I thought we were going to have to bury him because he designated himself as demolitions expert and I mean for hours and two or three days he couldn't get it to strike a match. And it was kind of humerous that there was a lot of nervous energy and people got rid of that energy by various means - I'm sure something like what I did, I don't remember or I was not aware of it. But Schwebach became obsessed with making this clock strike this match that would light the fuse and - he could never get it to work. It was funny - it was even funny then.

Ok. Here you're talking about what people were going to wear and later I found you were correcting that. I remember I had said I was going to wear a suit - I was going to wear a suit and a white shirt and a tie - I'm most comfortable

in that. I wear a suit, a white shirt and tie or I wear blue jeans and sweatshirt and a pair of . And we were all talking about what we needed to wear because we would be on the streets and if things went wrong we might have to split up. I remember I always thought when the thing goes down I'm going to wear a suit, white shirt and tie and my theory was that I am personally comfortable in that and I feel more comfortable in being myself and asserting myself in that facade and I thought if I'm on the streets of Tehran, I know how they feel toward a business person - a person that apparently is in authority or in a certain socio-economic class and I was not going wearing jeans, no way. Because I don't look - I would not have felt comfortable in Tehran with a pair of jeans on.

K.F. And how did Simons feel about that ? Did he go along with you ?

R.B. Simons said - Simons always said - we need to do it in such a way that you believe in it and feel comfortable. So it was fine. He hated blue jeans - that was interesting - I don't know if that came out. He thought Levi's were the worst gear in the world. He said you always got cold in them and I notice in that Newsweek book by Beckworth{?} he was saying that those guys always wore Levi's and I thought that might be true but you check the record Bull didn't like it - he hated Levi's, he said you always got cold in Levi's and when we went - oh, that's another point I want to expand on about acquiring the equipment, gear was when Colburn, Sculley and myself went and bought everybody

pants and jackets and shirts - everybody would tell us what they wanted to buy and we - a lot of us bought corduroy pants because Bull had said you'd freeze your butt off in a pair of Levi's. That was fresh in my mind because reading that Newsweek article they talk about those raiders - real raiders - wearing Levi's and Bull hated Levi's. Bull said everybody could have what he wants because you have got to do your thing and I'm damn sure I don't want you to sit there worrying about what you got on. If you want to wear a suit, wear a suit - if you want to wear a bathing suit, wear a bathing suit - you wear what you want. That's what he said. He'd tell you the pros and cons of things but he'd say you wear what you want in the end.

Ok. Here's one about Schwebach and his bomb, candle which he never got a match to go off. He tried like hell and I'm not kidding you.

Ok. Here you talk about when we first started going to the range to use the PPK's. I wrote not quite accurate because when they first - the first time they went to the range Coburn, Sculley and myself were out shopping for gloves, boots - no, we said we'd go buy everything, all the clothes except for boots - because everybody had to go and try on their boots. We - everybody didn't go the first time. Coburn - right here you say 'The guy in charge of the shooting - the guy in charge of the shooting range was staring wide-eyed at T.J., who looked like a Mafia chieftain.' I remember that was true. 'Coburn said: 'Uh, we're security

guards from all over the country, and we have to take our shooting tests before we split up and go home.' That's pretty accurate but Coburn wasn't there. Coburn and I, we were down Ceres[?] buying the pants. We talked to a guy and said we want thirteen pairs of these and fourteen of these jackets and we don't want them all the same colour. We weren't there the first time. No big deal.

Oh, here you're talking about - PAGE 92 - 'He showed them the exact spot in the small of Glenn Jackson's back where a single stab would be fatal. "This is the best way to kill a man quickly and silently," he said.' Actually, what happened at that point was that Simons was telling us if you take a knife and stick it in a man's kidney that it will hurt so bad that the guy can't even scream - the pain is that intense and the funny part was we were all sitting there listening to this story and I think it was Marcus and Merv walked into the rooms with these hamburgers - a big sack full of hamburgers and at the time I don't know how much Merv knew but they just kind of stood there in the doorway stunned - what are they talking about ? Sticking a guy in the kidneys is going to hurt somebody - is going to kill him and he can't scream. And they just kind of stopped and listened to the end of sentence and then they came in with these hamburgers which Bull used to say were like lead - he didn't like hamburgers - he hated them. He just thought that - this was during the days that he thought eating was foolish. He talked about us like dogs, he said that we were supposed to be men out on a rescue mission

and we were more worried about our stomachs than saving our own lives. He thought that was kind of stupid.

K.F. Do you think maybe that was act on his part ? A tough guy act ?

R.B. No. At the very beginning he would not eat hardly.

K.F. Yes, but maybe it was act.

R.B. It was effective because people stopped worrying about food.

K.F. Very good point. You see he often said in my opinion, he often said things that were just plain not true. Like what he said about the Son Tay raiders when it was all over. He made a little speech to them and said 'You did your job, you don't need to feel bad' - and somebody asked him how did the men react and he said I didn't care how they reacted'.

R.B. I believe that.

K.F. You believe he didn't care. Why did he say - he said it because he didn't want them to feel bad.

R.B. Well, he said he didn't care how they felt. To me that meant that he had his priorities straight and that was not a time for him to sit and spend X amount of hours concerning himself about their morals over something that

was dead and done and gone, let's move it on. He used to always say - if you make a mistake, you made a mistake, now let's keep on and try not to make the same one.

K.F. I don't believe that. I believe he really felt for those men. And he just wanted to tell them that as far as he was concerned they had done a good job. When he walked away and said I don't care how they reacted - that's not true.

R.B. Yes, I agree with you...

K.F. He wasn't going to ask them how they felt - he wasn't going to say how do you feel - I hope you don't feel discouraged - he wasn't going to play that game but he cared enough to say - you did a good job.

R.B. We're saying the same - we're - I'm attempting to say the same thing you're saying - I'm not using the right words. I agree. Bull cared about the people. I think he would have cared tremendously about how they felt - yes, I agree with you. He was not an inhuman machine, unfeeling ...

K.F. I agree.

K.F. I agree. 'Merv Stauffer and Jay Coburn developed the code.' That's not true. We all sat down and worked out the code - took a couple of days and several hours. Or several hours over a period of two days. Jay and Stauffer did not do that - that's not true. 'Guns were called tapes...'

That's true. I probably circled that because - I don't know if you realise that but we never took a gun into the country.

K.F. Oh, really ?

R.B. Never took a weapon in. And there's a point here where you say that Coburn looked at his PPK or something - Bullshit ! We never took weapons in.

K.F. Oh.

R.B. We got scared - that's the damn truth of it. We thought we could get them in when Coburn - when all - when the team got to Paris and met Sculley we had - we had one trunk, two - I think we had both the trunks but there were no weapons because there was just a level of uncertainty and panic and we just did not - I don't remember the details - but we did not take weapons and the feeling - if I remember rightly was that - we were green, inexperienced, we didn't really know as much as we so, shit let's don't take guns first time and let's check the thing out and if it works, well there's less sense about packing a gun. But we did not take guns. I've been asked a hundred times 'Did you guys have guns ?' I say hey, I can't talk about that - bullshit, we never took guns anywhere.

M.B. They never left the country ?

R.B. Nobody ever had a gun. They stayed on the seventh

floor in the safe. When I came back for the radios I cannot remember what I needed but we did decide on going to Paris for some bullshit. Hell, damn baggage and said shit we're not carrying the stuff so we left it at EDS and Merv puts our bags in the safe on the seventh floor and when I came back I needed something - I don't remember what it was and I remember that all the guns were in the safe. You may not ever want to write that but we never took a weapon out of the country. We did take the shot for the shotgun shells and we took the crimpers [?] and so forth. But those PPK's they have never left Dallas.

K.F. Well, Davis recalls throwing a window out of the bus when they were in Turkey because ^{Mr. Fish} [REDACTED] didn't want any guns. So he must - maybe after you had gone to Turkey some of them took their guns - when you weren't there.

R.B. Ralph Boulware is on record that to his knowledge the PPK's never left Dallas and anybody that says that they did and would like to challenge me on that - I would like to sit down and discuss it. I don't think we all want to elaborate on that in the book. The guns never left ...

K.F. Alright.

R.B. Bullshit ! When you talk to me you get the talk. I don't want to rock Ross's boat - the guns never left ... I guess I'm telling you a lot of things because I feel like it and you can do what you want. That's

all I can say. The guns never left Dallas. Never left. I'm telling you they never left - shit we were scared to death about getting caught with those guns. Because we knew if we get caught with those guns we're not

. We're all very sensitive about getting caught with ten PPK's and a couple of thousand rounds of ammo - that's going to be hard to explain if you're in Paris, if you're in London, if you're in Italy - I don't care where you are - that's going to be hard to explain - I don't care what you got.

'Simons - PAGE 93 - 'Simons just loved working for private enterprise.' He really did - he really went off on a trip about that. Saying about no bureaucracy, no forms to fill out. He talked about that constantly. He used to bad-mouth the army. He was obsessed with the efficiency of us. He didn't realise that was not normal business. With normal business you fill out forms.

K.F. Ok. This is about disguising [REDACTED]. Mr. Fish

R.B. He'd do that - no doubt in my mind. Do you think
Mr. Fish [REDACTED] name . You don't know no more than
I do... He uses [REDACTED] name and the hotel and the whole
Mr. Fish's
bit.

M.B. Oh, no, oh no.

Mr. Fish

R.B. I wouldn't do that. You put [REDACTED] in jeopardy - I don't

want to see that.

M.B. Did you see in the movie what it is they do to people in Turkey ?

R.B. Yes, that's ...

M.B. When he was here we took him to local grocery store and he was so astounded by the grocery store and he wanted to buy his daughter a radio, it seems like ..

R.B. No, he wanted to buy her something ...

M.B. But he bought her a radio.

Mr. Fish

R.B. Yes, he bought her - [REDACTED] got to the house he had \$10,000 cash in his pockets and I said [REDACTED] they will kill you if they - and he said oh, but I've got it in a different pocket. Sculley took me down to

EDS - he thought about buying this watch I remember it was several thousand dollars - and he didn't buy it because the damn thing weren't running in time or something

perfect time or right now - and he wanted to take his daughter something and he Tom Thumb. He bought her a radio that was moulded like a bottle of Coca-Cola and he was fascinated by that.

M.B. But he was also - he was apprehensive because of

taking radios into the country. I would not ...

R.B. Don't do that. I guess I'll tell you if I think you're going to put his name in that part I'd call him and **tell him. That would be** of him

K.F. Well, I thought I would call him and talk to him when I go back to Europe - I thought I would call him and ask him. Merv said the same as you only not as strongly - he said he thought it was a problem and he suggested that I either ask you to call ^{Mr. Fish} or Sculley. So I said I would talk - I said I didn't see why ^{Mr. Fish} should be concealed but I would talk to you about it.

R.B. I would change the name of the hotel - I'd change the travel agency to a - a fish shop - I don't care what you do but don't expose him. He's got family - he's got a little girl. They don't deserve to get some heat over Ross looking for some glory. It's an imbalance. Don't do that.

K.F. Oh sure, ok.

R.B. Ok. Here you - PAGE 104 - you talk about Sculley getting these tickets. That's not completely accurate. We went to Swiss... we went to Zurich on the tip that there were some flights out of Zurich to Tehran - we did not have a reservation or anything. We went there and we tried to bribe - I don't remember something like \$100 bills - and the guy wouldn't go for it. He gave us one because we asked

him, it was our turn in line, and we got one. But we never paid anyone for those tickets but that ticket - to say we had - that's bullshit. I don't want it to be written that way.

Here, just a little point - in fact, I don't know how much of this you want to hear and ...

K.F. All of it.

R.B. Ok. PAGE 104. 'Okay,' Coburn says to Simons. 'Only one of us can go. Which is it to be?' 'You,' said Simons. That's not true. We had a discussion about that. And we decided if only one guy can get in that'll be Coburn because Coburn knew them and they were the most comfortable with him - he was a part of the highest level of bureaucracy in the EDS structure there. We all four of us sat down and talked about that.

K.F. Ok.

R.B. I don't want to take anything away from Simons. Let him have as much as he can. There are many ways to do that. Coburn - we were really emotional at that point. We really were. I remember when Coburn had his ticket and we got him on the other side of the boarding line by the boarding passage there was a big glass wall - and I remember standing - I'm serious we were teary eyed about that - because we thought goddamn he's going by himself - and I said shit,

what are we going to do - let's take the ticket - you got to be the best guy - you know - Simons couldn't know, hell he didn't know what to do. Coburn knew how to manoeuvre, Coburn knew where Bucharest was - he knew where to go sleep and eat. Coburn was a better choice than me or Poche. It was a logical decision that we sat down and discussed. Interesting point here - Simons got stopped at Zurich customs because he had never signed his passport, and they jerked him out of line and said 'Holy shit, what's going on' and it turned out he's never signed his passport and they thought he was trying to pull something on. Interesting. And we also went to the first hotel and got - was going to give us rooms because a lot of flights had got snowbound that night and the guy was just about to give us some rooms and he realised we had not been sent to this hotel by the airline, we had just picked one at random and then he didn't want to give us a room. And I thought Simons was going to knock the shit out of the guy cos' he got pissed - he said we're paying cash money for these rooms - damn the airlines who sent us here - if we had asked them they'd have sent us here - just because we were smart enough to get a cab and come along to look on our own and got here first - give us the room. The guy said no, and I said hey man, let's get out of here, let's not start no fist-fight in a hotel. He was pissed. That was one of the few times I saw him really lose his temper. Because he could not understand why the guy would not give us a room after he told us he had to room and about to give us the keys and then realised the airline hadn't sent us. He could - he had a temper and when you touched it off you knew he was hot.

It's like you mentioned the thing about the cigars - he got mad then. He didn't get mad often but when he did there was no doubt in your mind he was mad.

PAGE 115. 'Im glad you called, because I have a message for you. Got a pencil ?' Merv always said that. That's always. I mean he just - he's always calm and you know we were fixing to transmit these very cryptic important messages and he would say 'You got a pencil ?' Goddamn you have me wait on this call for eighteen hours and you ask me do I have a pencil - hell ... hang on babe, I'm gonna sharpen my pencil.

Not true - PAGE 119 - Coburn went there and talked to them and said we're going to get you out of here. Paul smiled excitedly, 'I guessed it already,' he said in a low voice. That's not true. The way it was told me was that when Paul - when it was hinted - he was never really told at the beginning that we were going to try to take them by force. Paul figured out what Coburn was saying - he said I don't want you and nobody - he says no, no, no. Paul was against it, the way it was told me. In the beginning he was not interested in a rescue attempt.

K.F. Who told you that ?

R.B. Hell, heavens, Coburn. Which he may well not want to tell now. Paul was not excited and ready to jump on the wagon. He was very concerned that that was a foolhardy

bullshit attempt. He said I don't want to know about it. I'll wait till the courts get me out.

PAGE 126. 'Also, the airport was in the north'. That's confusing to me. The airport was in the south. Mehrabad was definitely in the central western part of the city - Doshen Toppeh was central eastern part of the city. There was some kind of strip up north but there was no terminal up there. That's just a little fact.

PAGE 128. 'Perot told himself that negotiations for the release of Paul and Bill were stalled, and he was going to Tehran to kick ass in one last attempt as a legitimate solution before unleashing Colonel Simons and the rescue team; but that was a rationalisation. The truth was, that he was going because his deepest instincts told him that he could not sit comfortably in Dallas while two of his men were rotting in a Persian dungeon.' At this point that is true. I think he really felt that. My hat's off to him. That took a lot of guts and balls when you're that comfortable in the world and you're that naturely protected to put your ass on the line. Got a multi-million dollar when I'm going in to screw around uhhuh, send somebody else. That, I'll give him guts and balls, that took some balls to do that. I have a lot of respect for that. Because he didn't have to go. I cannot imagine any Chairman of the Board of any company in America in the same situation that would say, not only am I going to direct thing, not only am I going to orchestrate it, but I'm going to go and personally participate.

Your average - your extra-ordinary person in that position - being wealthy and secure doesn't do that, they don't take those kind of chances. They don't do it. I don't know why they don't do it. Ross did it. That was guts and balls. I had to say something about that.

This is excellent. I think this is so good.

M.B. Ken, would you like *to stay the night*.

K.F. No.

R.B. Everybody else does.

K.F. It's very kind but I'm going to pack my case and get ready to check out in the morning. Because I'm leaving tomorrow night and I'm going to go straight to the airport.

R.B. I've got to get a bag packed tonight to. I'm going to Michigan tomorrow. No, I'll go check at the airport.

Ok. When Gayden went - I think this is the right title - when Gayden left Dallas going to Tehran we loaded him up with passports. And we all knew if he gets caught with all these passports that's going to be hard to explain - the story about....

M.B. Whose passports ?

R.B. He had a handful of them because the State Department would not give us some and...

M.B. So he had other people's passports ?

R.B. He had a ton of them and he was scared to death about that. He had passports from people who had evacuated.

M.B. Oh, I see.

K.F. And he had told them that he needed the passports in order to get their belongings shipped. So they had given him their passports. The real reason was he was looking for a photograph that resembled Paul and Bill ...

R.B. ... and if he had got caught with them - my hats off to that man. I will always respect him. He put himself right . I guess I've really - I've always liked a lot of those guys but to be involved in something like this - I walked away from this thing with some tremendous respect for those people. I mean they have all the material wealth and success that anybody could ever hope to achieve and they when they had to. And they were not wild-eyed crazy guys looking for a thrill. They accepted an unspoken commitment to do their part and I am just kind of flabberghasted about it. I felt the same way - and my family is important - more important to me than theirs are because I don't have a million other things to distort where my loyalties are - but those guys were

willing to risk a hell of a lot. Those guys are alright.

Ok. Here on PAGE 166 you talk about the old-fashioned information systems were not working. The SS system in Iran was the most chaotic, inefficient, pump-a-jump in the world. We were trying to do something that was worthwhile and we were being paid a fair price for what we were trying to accomplish. We were only trying to rip somebody off - that's not true. And they accused us of ripping them off and stealing - that is just not true.

Ok. Here, PAGE 167. Coburn talked to a contact in security at Pan Am, but the man was highly nervous about the whole idea, and he mentioned it to his supervisors, who vetoed it. The whole thing about Pan Am started right after the rescue. The night we were getting everybody out. I got really friendly with a Pan Am guy and we talked about that before that I had - I met a guy at the Hyatt later after everybody was gone and I had him call Bill because I told him we got a couple of guys who have got problems, even before it was officially declared a problem.

K.F. This is after the evacuation but before the arrest ?

R.B. Yes, sir. This guy - I can't remember his name - but he - in fact I called that guy before I ever went - before the team thing ever got started. We called this guy because I had - after the evacuation, there were days when I was bored - and I ran into this guy at the Hilton - I mean

at the Hyatt one night - the Hyatt was where everybody - not everybody - but a lot of people went to the Hyatt because that was calm, peaceful place - relief from the rebels and rioters out there. I told him, hey, you know our friends we did a lot of things that night and people with screwed up passports and so forth - well we got a couple of other guys who have got some problems and we might want to try to get them out of here without passports - maybe you can help us. He took us behind customs and so forth working deals and I had him call Paul and talk to him about that. So this is kind of how I'm saying the contact with Pan Am got started. Talk to Chiapperone about that. He knows about that.

the Cycle Man

K.F. That was - what was his real name - [REDACTED]...

R.B. I don't know.

Rashid's

M.B. Was he one of [REDACTED] friends ?

R.B. Oh,

He's probably out of the States.

M.B. Didn't we

R.B. Aswal didn't [REDACTED] to Tehran, the real one the big one.

M.B. Oh, is that what he - I remember he was here and all of sudden he disappeared.

R.B. Yes, nobody would talk to me about that.

M.B. I don't know, then they said he had gone back to Iran

R.B. Yes, that's a whole other story. I can't discuss that. I don't know - I don't want no complaints about - Ok. But here you talk about - meanwhile - PAGE 168 - Meanwhile, Simons sent Glenn Jackson to Kuwait. Glenn Jackson went to Kuwait direct from Paris. I don't know that seemed out of synch. to me so I wrote not accurate. Ron and myself came home to America and Jackson went to Kuwait from Paris. There were also some interesting stories about what happened on that flight. It had to land in Shannon and so forth and Ron speaking Farsi and all this bullshit. Ask Ron about that - he'll tell you. Also...

M.B. I thought a lady had had a heart attack ?

R.B. The tickets, when we left Paris - Glenn went to Kuwait, Pat Sculley went to Tehran, Ron and I came to Dallas. For some reason our money was funny and we charged it all to my American Express about \$4-5,000. And before that deal cleared I was not EDS anymore. And I remember telling somebody hey, I got a bill coming in from American Express for tickets and somebody owes me about four grand - and they paid it.

Mr. Fish

PAGE 171. He knew that [REDACTED] liked him. Their daughters

Their daughters had played together during the evacuees' stopover in Istanbul. We were, to say Stacy, Elaine, - I don't want that there - that's all I want the whole deal - Kecia...

K.F. I promised them that so it's got to be done.

R.B. Kecia

K.F. No I told them I would ! We made a deal, but whatever kind of credit you get for that I want 10%.

R.B. Kecia's got a dollar and a half !

K.F. If you can get a big kiss, I want a little kiss.

R.B. I really want that, I really do - Stacy, Elaine and Kecia Nicole - I want their names in there.

K.F. You got it.

R.B. For posterity ..

K.F. You got it.

R.B. Ok, it doesn't come out - at this point it does not come out that when all this evacuation was going on I was still in Tehran, Ron was still in Tehran. We didn't leave with the evacuation, we stayed behind.

Mr. Fish

K.F. How did you know [REDACTED] then ?

R.B. I was told about him.

K.F. Oh you had never met him ?

R.B. No, I'd never met him.

K.F. Oh, I see.

R.B. When the big evacuation started I was one of the section leaders and we got all those people together and we got out of Bucharest for a meeting and we were all laughing and jovial - oh, we're finally getting out of this - and Gayden said Boulware I don't know what the hell you're laughing about - you're not going anywhere ! Oh, shit ! Because I'd already told the wife we're all going home. And Ron was just laughing and grinning like a fool and I said Governor - you can forget - you're going to stay here if I'm going to stay. And we called him governor because he had two English guys working for him and in their British accents they were always calling him governor - and he and I, to this day, I still call him that - I call anybody governor. It's a private joke.

Mr. Fish

K.F. Now this is where you met with [REDACTED]. Where did you meet him ?

R.B. We met at the hotel. I went to the hotel ...

K.F. You went to his office ? But where did you have the conversations that we are talking about here ?

R.B. In the Sheraton.

K.F. In the Coffee Shop ?

R.B. I got to the hotel. I give the doorman my bags and I went straight to his office, because I knew it was on the ground floor. I went in and I said ^{Mr. Fish} [REDACTED], my name is Ralph Boulware, I work for EDS and I need to talk to you. He said that's fine talk to me - I said I want to talk to you in private - he said why - and I said because I think I need to talk to you in private and you'll understand when I talk to you. I've just some things I need to talk about. He said well these are all my partners, let's talk about it. I said I really would rather talk to you in private. He said there are no secrets here and I thought I don't know this guy, So I said, ok, let's start again. I said when EDS was here you really helped these people and let my family in and and treat my children nice - treat all the children nice - you did a tremendous amount of personal service to EDS Corporation. It's my understanding that there was a mix up when the people left and into showing you appreciation. I said and we're embarrassed that that was not handled properly and I need to settle that score. He went through the - ah no big deal, I said well, I'm not comfortable with it, EDS are not comfortable with it - we're sorry and I want to straighten that up. And I gave him \$1000. \$100 bills. His

eyes lit up and everybody's eyes in the office lit up. And
I said Ohh, we got their attention now. And ^{Mr. Fish} instantly
smelt cash money. And I said thank you and I really appreciate it - he's very interested in me now. I said, well I'm going to check into the hotel and I said we need to talk later. He then took me to the lobby, personally directed what room I would get and my service level went up 80%. I said let's have dinner - we need to talk about some other things. That was all done in the hotel.

K.F. Ok. Then you had dinner with him in the hotel ...

R.B. No we had dinner that night, if I remember right, I can't remember the lunch room place. There was a main dining room called the Lomango[?] - we ate there later many times but we ate in the hotel Coffee Shop which is very lavish as a Coffee Shop - and that's when I started to tell him I've got some problems - and I need to talk about them. I didn't tell him everything up front - because I wanted to feel him out to see where he was coming from. And after, I guess, a couple of evenings I started really into the problem and trying to convince him - hey, we've got some people in jail, no passports, we've got to get them out. Don't worry about that - I just need you to help me deal with them when we get to the border. I need a safe passage and I need to get a passport. We got to that point - we could talk clean about that by the end of the second day. He never asked me what was in in for him but he was street-wise and smart enough to know that this guy walks in and gives me

R.B. Anybody that is dealing with people on the other side of the law - I don't know how to phrase this - but Mr. Fish [REDACTED] was dealing with the legitimate business world and was very successful at that. Mr. Fish [REDACTED] also had contacts and a business enterprise that was at least - at least - a little on the shady side of the law. And if you're doing that - you've just got to have a certain amount of savvy in order to survive. So the fact that he got - he went through Sculley's story and he detected the whole thing - I don't know what this guy's been doing. Sculley told me from the first trip. I didn't give him points for rejecting that - I didn't give him points for doing that - I just thought that was normal.

K.F. Ok. But what about his personality? Did he strike you as a warm man?

Mr. Fish

R.B. Very warm. [REDACTED] was very alert. His English was not perfect, but very articulate in expressing himself, very savvy in counter-interrogation of you and what your motives were - your objectives were - what your little inprop[?] was - Sculley is in a lot of ways an adult child.

Mr. Fish

K.F. What you are saying is [REDACTED] could run rings round Pat?

R.B. Not only that [REDACTED]. It would be like me trying out for the Yankees or the Dallas Cowboys - it would take them about ten seconds to say what is doing here?

Mr. Fish

And nobody would ever give me serious attention. [REDACTED] and I were able to communicate. I think I understood him and he understood me. I'm not a hard-hearted criminal that will go rob a gas station or snatch a purse but I will break the law at a given level. I knew he would too. I knew he wouldn't rob a gas station but I knew he understood the value of a dollar and how that weighs against taking a chance of breaking the law. Plus I'm older than Sculley.

Mr. Fish [REDACTED] was a little old man - we're darn close - so for us to communicate was a lot easier than it would have been for Sculley. Sculley is younger than I am and looks thirty times younger - you know Sculley - he looks a real kid and if I had been in ^{Mr. Fish's} [REDACTED] shoes I probably would have done the same thing. I would reject him. Here he is talking this bull-shit about the tapes. Hey you think I'm a fool. No, the livelihood of a bunch of people is smuggling and it was obvious that we were up to something. I didn't give him points for that for figuring it out - I just .

K.F. Ok. Have we gone passed Ilsman yet. Yes, you've gone passed that. Can you describe Ilsman's apartment for me ?

R.B. I couldn't believe it - we literally stood at that door beating on it for 30 minutes. Finally, we got in. The lights were out in that part of the city. So what I saw was candle-light. Very old furniture, over-stuffed sofas ...

K.F. You mean antique or just battered ?

R.B. No, antique. Antiquish. Small apartment. Certainly no signs of any level of affluence by our standards. Just old. Old stuff. Dreary colours. Ancient - not antique, just old. The place was clean, but had an appearance of old mouldiness - no steel or glass or chrome. Small in size, too much furniture in the room. Not your normal American type of apartment in that we were sitting in a living room and the couch had its back to windows and you looked forward and there was a door here and a door here, and a door there - not laid out very well.

K.F. Ok. What about Ilsman himself ? What did he look like ?

R.B. Fat slob ! He looked like a dog. He probably hadn't seen his feet in years.

K.F. That fat ?

R.B. He was fat, short. He wasn't stocky, he was fat. No neck, just kind of round, no sharp pieces whatsoever.

K.F. Age ?

R.B. My age. Ilsman was probably my age. I'm 39. Ilsman reminded you of a character. If they made a movie and they had the fat police chief of sargeant who conducted the interrogations who had the shirt was too tight and sweating and trying to have the appearance of authority and affluence and he had a suit and tie on and the suit was too little

and the shirt was sweaty and the tie was wrinkled - that was Ilsman. Not unclean. Just kind of obese and - I hate to say it but I call him a fat slob.

K.F. Ok. What about the wife ?

R.B. Background person. She spoke when she was spoken to, provided coffee - no it was tea - she provided tea and some kind of drink - it was not alcoholic - just some kind of drink that I didn't like. I had a taste and put it down. Set in the background, in the dark - remember there were candles - I thought it was a shame they didn't have a kerosene lamp, I remember that - occasionally would come in and serve a - when we needed more coffee or whatever ..

K.F. Any children in evidence ?

R.B. No. This dreary little scene.

K.F. Well, those are all my questions on that little section. What did you say you had a problem with ? Which ? Oh, this here ? Or this here ?

R.B. Oh, this is the whole thing about the thing of Simons mentally controlling ^{Rashid} [redacted] and directing him to do this. That didn't happen. The way I understand the story - and I have talked to ^{Rashid} [redacted] many times about this - in the beginning he was very open about it - I just don't believe that Simons

Rashid Rashid
 controlled █████ - I think █████ did that completely on his
 own. █████ is a heavy thinker, I think he came to that
 conclusion that he ought to do something and this spark hit
 him that day that the conditions were right and now was the
 time. Opportunity knocked and he opened the door. Bull
 Simons did not send him to the door or tell him what to
 expect when he opened it - or to open it. He was walking
 down the street, opportunity knocked and he opened the door.
 This is not true.

Help - that's bullshit.

Rashid
 K.F. What, that █████ feels that way ?

R.B. This implies, at this point, Simons is controlling
 and directing █████ and I just said Help ! It's not true.
 My opinion and understanding of this is █████ because I
 think this needs to be painted and orchestrated by you and
 Ross for the good and the glory of America and Bull Simons.
 I think the facts are way out of line here. And it doesn't
 matter because Bull is not alive - he's never going to
 have to answer up to these questions as to what did or did
 not happen. █████ is certainly never going to expose him,
 I'm certainly never going to expose him and I doubt if anyone
 else ever would. If in fact this is not accurate.

Rashid
 K.F. Well, it's just surprising that █████ did not say so.

Rashid
 R.B. █████ . Maybe I'm the one that

didn't get all the facts.

K.F. Nobody got all the facts.

R.B. I believe that.

K.F. Until I wrote this draft nobody knew all this stuff because I got it from all the different people. But this comes from ^{Rashid} [REDACTED] - you see the only person alive to describe this conversation is ^{Rashid} [REDACTED] and that's the conversation he describes.

R.B. I thought you didn't talk to ^{Rashid} [REDACTED] till today ?

K.F. No, Merv and Jay interviewed ^{Rashid} [REDACTED] for me when ^{Rashid} [REDACTED] was refusing and gave me the transcript.

R..B I think that's wonderful. That's probably very accurate.

K.F. Well, it's a transcript of the tape.

R.B. Did you hear the tape ?

K.F. No, ^{Rashid} [REDACTED] won't have his voice on tape.

R.B. I wonder why. You can only write what people tell you. You have been told something as the gospel truth, I'm in no position - what's the word ? - to repudiate this.

K.F. Which you have just done.

R.B. I don't believe it. And it doesn't matter.

K.F. Well, it matters to me.

M.B. It matters to him.

K.F. It matters to me.

R.B. I think that's not important.

M.B. Well, did ^{Rashid} [REDACTED] open up at all for you today ?

R.B. I wish I could have been here.

K.F. He did. I questioned him. I talked to him about this, and I've got the notes here.

R.B. Oh, you use shorthand.

K.F. Well, yes, it's rusty. I used to be a newspaper reporter, that's why.

R.B. It's probably .

K.F.. You bet your life.

R.B. I'll tell you upfront. I'm not out to destroy this book or question its credibility - I'm just telling you what I know and think, Ok ?

K.F. Yes.

Rashid

R.B. If Coburn and Stauffer interviewed ██████ why would they destroy the tapes.

K.F. Well, I would never have known that they had destroyed them if Merv hadn't said to me that ██████ doesn't like his voice on tape. I mean I didn't ask about that. I didn't ask to hear the tapes. Well, I'm going to ask ██████ about this again.

R.B. Did you ask him ? Today ?

K.F. Well, I talked to him about it but I made no notes so obviously I didn't get anything to change my mind. I've got this - ██████ says his impression was that Simons was up to something - it wasn't a business matter - you know what it's like with ██████ - as soon as you ask him a question he starts talking about his philosophy of life so you get...

R.B. ... defence mechanism.

K.F. Defence against what ?

Rashid

R.B. ██████ is in a hell of a spot. He has financial problems that are out of this world. He cannot go home. He cannot do anything here that is not sanctioned and blessed by Ross. He is smart enough to know that, he is smart enough to understand that hopefully at the end of the rainbow there is a green card. We've been back three years and he doesn't have

a green card. Ross has got enough pull to have got him a green card the first week we got back. And it was tough because of the war against the Iranians - Ross has got enough money to make that happen. That may be Ross' control mechanism to ensure that ^{Rashid} [REDACTED] will not rock the boat. Or destroy the image. And all of us agree let's don't do that - let's don't even attempt to distort the image that has already been implanted in the public mind about the rescue and the wonderful Bull Simons and I am in total agreement - let's don't distort that. It does not serve any purpose and will bring no one any good. The truth is not necessary sometimes in life.

K.F. Well, you've got to remember that I don't need this book. I mean, well at least when I ...

R.B. You don't need to destroy. It's been painted - it hurts no one.

M.B. No, that's not true.

K.F. That's not the game I'm in. If this book is destroyed, even if Ross didn't have to pay me off for killing it, I wouldn't move to a smaller house. I wouldn't ... So I don't need this book. I have no need to improve Ross' image. So, I'm not in that game. If that's what Ross really wants he may not get it from me.

R.B. If I was remotely getting you on a track that's different to the one you were on when you entered this project then

I'm serving a disservice to everybody.

K.F. I don't care what track I'm on, I'm just interested in what happened.

R.B. I just don't believe that Bull Simons controlled ^{Rashid} ██████ to the point that he inspired him to go and start a riot to free Bill and Paul. I think ^{Rashid} ██████ decided that on his own, probably with no complete thought as to what the result would be other than he had an objective and drew on his ingenuity and some luck in producing the desired results. Even though the desired result was not clear in his mind when he started. ^{Rashid} ██████ wasn't even supposed to drive to the border - do you know that ?

K.F. Oh, yes.

R.B. Did you know that ^{Rashid} ██████ did not want to cross over and stay with us ?

K.F. No.

R.B. We ^{Rashid} ██████ to stay with us once he crossed the border that night. ^{Rashid} ██████ wanted to go back and we told him 'no'. Everybody told him no, come on and go with us - at least for a few days until at least things cool out and you can go back. And one of things I used to help convince ^{Rashid} ██████ to do that was I told him - I said ^{Rashid} ██████ I know that pictures were taken today at the border of you and I standing together talking, because Ilsman told me .

Ilsman was very concerned that pictures were taken of us at the border talking and he said if that guy goes back he's got problems, because he's been photographed. The deal was with Reza - you come this far, come on and go home with us and see America - you've always wanted to go - let things cool out and then go back in a week or so. ^{Rashid} [REDACTED] was vehemently opposed to that - and we said, hey, we don't want to leave you here at the Turkish border - - no big deal you're going back in ten days - come over with us. We were concerned about his safety, rightfully so, and we ^{Rashid} convinced him to come on and go with us. [REDACTED], also at that point in time, I think, was in shock - I think Coburn was, I think Simons was. I think those three people were in shock - the rest of them were not. I guess that's what I really think - I think Coburn, Simons and ^{Rashid} [REDACTED] were all in shock. The rest of us were jubilant and drinking and just - shit it's over baby ! - we've got a few more miles to go, but it's over, we got you, we're going home. We're on the right side of the fence and we've got enough money, baby, we can make it happen all the way home. I mean nothing's going to stop us now. We've got cash money, and we know we're on the right side of the fence now, and we're going home. Come over with us.

Peas[?] and elbows, everybody's got them. I had no - Sculley has even said to me - we were at a party or something one night and ^{Rashid} [REDACTED] was with us, and I was introducing him to somebody and I said - this is the guy that went down and he was part of the plan and the team and broke the prison open

and got them out - and Sculley in his righteousness said
Rashid
bullshit ! He said [REDACTED] decided that on his own and we did
not manipulate him into doing that. That goddam ass Sculley -
point blank - and if he'll tell the truth, he'll tell you
that. Sculley has a problem with lying - it really puts the
pressure on him, he is just not capable of looking you straight
in the face and lying. I can do it going
down.

K.F. Alright.

R.B. You've got to say, put your hand on the Bible, as God
is your witness and on your mama's grave, are you telling the
truth, and he'll crack ! Ok ?

K.F. Alright.

R.B. I'll bet you're coping. But I'm, I'm - I don't know
how to make you - you've got to understand I'm very sincere
about - honestly I've got a beef with Ross but that's none
of your business, I don't think - but I am not out to distort
or destroy what he is trying to do - as long as it stays within
a framework of reasonableness. I don't think anything he
is doing is unreasonable. I think some of it is profitable
for him and EDS - and I don't - EDS was really good to me
and, hell, if I hadn't worked for him I probably would not
be living in this house. I don't have a distortion in my
mind about that. I did not accomplish this by myself. Mary
and I did not work together and accomplish this by ourselves.

We accomplished this within the framework of EDS and from their philosophy and their morals, their bullshit and their ridiculousness. So let them go ahead on and do what they are doing because it is not hurting anyone. If there are ten people in the world that know that there are eighteen paragraphs and four chapters in this book that are at least distorted then there you go. You'all agree ?

M.B. That's your opinion - that's not what he wants.

R.B. I don't believe what I see.

M.B. If I was to read a book that was supposed to be the truth then ...

R.B. It is the truth !

M.B. Ok, you got it, it has to be the truth .
You know you can change the names, you can change, you know, the places, but basically .

R.B. I think basically it's the truth.

K.F. Well, it's going to be as close as I get - let's move on from this.

R.B. Ok. Oh, this business about the dogs. I don't know of any involvement of ^{Rashid} [REDACTED] shipping the animals - and I didn't like that. ^{Rashid} [REDACTED] wouldn't screw around with dogs.

K.F. Well, he told me he had a hard time with them.

R.B. Maybe it's true, I don't know. But when I was still there and after the people had gone ...

M.B. Somebody was in charge of the dogs.

R.B. I know that - EDS too but, hell, I could be wrong, I probably am on this case. If ^{Rashid} [REDACTED] told you he pulled the dogs, he pulled the dogs. Before the evacuation ever took place we had group meetings of the section leaders about the dogs and animals and I said, I volunteer to take care of the animals - and everybody instantly said - Bullshit ! - because everybody really knew that I would kill every one of them ! I would it in about [REDACTED] and I knew it - and they knew it too. I'm not going to [REDACTED] damn dogs.

K.F. Ha, ha, a man after my own heart, that just what I ...

R.B. And I can't believe that ^{Rashid} [REDACTED] would some changes with some damn dogs - now maybe he did - ^{Rashid} [REDACTED] is very ...

M.B. ...typical Iranian.

R.B. Yes, he does what he's told. Yes, he would do that. If he was [REDACTED] - and you said go shit the dog and he'd hate the dog he'd go shit it. But if you tell me go ship the dog, I'd say ok, and I'd take him outside and shoot him -

And I'd say, hey the dog died on me, he got sick. Think nothing about it. Pure bullshit - I feel hard about this one.

PAGE 186. They stood there looking at the high stone wall of the prison and the huge gates. Rashid remembered that you always had to do a little more than you were asked to. Maybe he could make sure the mob stormed the prison. It would help not only Paul and Bill but the whole Iranian people. Wouldn't that be something, he thought. Wouldn't that be something. I can't imagine ██████ saying something like that. Reza doesn't think that shallow. I can't see him standing in the sunshine thinking wouldn't that be something, wouldn't it, huh? Pure bullshit, ██████ doesn't think like that. He's much deeper than that.

The Board of Directors of Bank Omran had to approve everything. It never comes out here that that was the Shah's bank.

K.F. Ok.

R.B. PAGE 192 With Taylor at the wheel - he was good at dangerous driving - they drove through the mobs and the street fighting to the bank. There is an interesting story about Reza - I'm sorry, about Keane - taking this Iranian driver in his car one night - this Iranian driver was chasing Keane for whatever stupid reason. So Keane drove his Paton[?] as fast as he could, I mean he had a big supposed krank up the max and this guy was hot on his tail, so Keane very

politely let him hang in there - got him on his right wing, left wing, so what - and he got right up on a parked car and swung out and let the guy SMASH ! his car - interesting story that, talk to Keane about that one.

PAGE 194. He walked down the steps. All around him were automatic rifles racked against the wall and stack of boxes of ammunition together. No military person in the world stacks rifles and ammunition together. You just don't do that. I thought that was interesting - whoever said that.

K.F. That's interesting you should say that. I didn't know, Rashid but [REDACTED] told me today. [REDACTED] correction on that page was that the guns were in one room and the ammunition was in another.

R.B. You never stack them together. I've got a gun in this house but the ammunition's in a separate place.

I've never heard [REDACTED] talking to me about screwing around with keys in that prison. Never ! Ask him about that. PAGE 197.

There's something about the bread. Suddenly a slug landed at Paul's feet. I don't remember him talking about that.

Here on PAGE 200, you're talking about Gayden I believe. You're talking about Gayden. I wrote on the side - a good man, I would follow him to hell. I trust him. He hung with us. He didn't go home.

I can't read my own writing.

K.F. Construction.

R.B. Poor construction. A sideline story. If you want to expand the book to talk about Iranian construction of skyscrapers - extremely poor construction. They put up steel girders and they break it to make little arches. You talk to somebody about the construction that was over there. Most Iranian buildings - you know how they implode buildings and they can all fall down - in America it would probably take 18 tons of dynamite to do that - in Iran you probably need 14 firecrackers ! Poor construction over there. The reason I say it, is because during the earthquakes and so forth, one of the things that worried me was that we lived on the third floor and I knew how poor those buildings - they look very sturdy and American or European or whatever on the outside, and those suckers are like matchbox houses. You pull out the right matchstick and the whole thing will fall.

PAGE 206. They were looking out of the windows. They had a small transistor radio, and Taylor's driver Ali was translating the news for them. Ali couldn't speak English. I know that - I know that for a fact unless he learned in the last ten days after I left. I remember - you remember Ali ?

This next part is not important but you said write what you see and think, and I did.

K.F. Yes, they are all important.

R.B. Catholic Mission - expand. A beautiful picture of that. That's a point to expand the story about the Mission - the picturesque - how picturesque it was and serene and just a real nice place.

K.F. And that was where ...

R.B. Yes.

K.F. ... everybody went to Church.

R.B. The little Catholic place.

M.B. We were close enough so we could walk and we did sometimes, but not always.

R.B. So did Sculley.

M.B. And quite often after mass, you would load up and go to somebody's house for a party.

R.B. That's a good point. After Church a lot of parties were held. Everybody left Church and went to somebody's house and they would cook - and have just beautiful meals - and the men would play poker until one Sunday, I remember, lost a couple hundred dollars in about ten minutes, and he was shocked and I was too..

This business about Chiapperone meeting the prison guard after they got out of jail. I never heard that before. He paid \$300 for a cab drive I heard, that's all.

Oh here. PAGE 210. A little later they passed the Niavron Palace. That's the wrong direction. Niavron Prison and the Niavron Palace - that's what I'm saying, it's wrong - the Prison is here, the Hyatt is here and the Palace is over here. There is no reason for them to pass the Palace on the way to the Prison.

K.F. Ah, but they had gone a long way around - they couldn't go direct.

R.B. No big deal. PAGE 212. They had refused to let [REDACTED] into the hotel with a machine-gun - that's true, I remember Reza telling me about that.

PAGE 221. Ask Taylor about, that's confusing to me. Ross was barking orders and and that's strange to me - I don't remember that.

Pat [?] went to Dallas to pick up that plane. I didn't get that real clear. Talk to Pat about that - there are some interesting stories about him giving the people cash money. There was an interesting story. He - there were like \$100,000 in a briefcase in a steamy little bus over there.

Ah, 231. When the others had left the room Coburn took

K.F. Now, I think they had got toy radios in Tehran...

M.B. Oh, they bought them there ?

K.F. Little, little - no they didn't buy them, they got them out of somebody's apartment. They lived in somebody's apartment and they were things that the kids had had.

R.B. Possibly. Ok, where is that card.

K.F. Card ?

R.B. Have you got your page numbers ?

K.F. I have the page numbers I have to ask you about.

R.B. Ok. Go through your page numbers.

K.F. We've - 248.

R.B. What's your question ? It's probably 'Ralph Boulware was waiting on the runway. He boarded the plane and did a double-take. 'What is thing thing ?' No, that's pretty accurate.

K.F. Oh, the plane. Your description of the plane - or your reaction to the airplane they had ?

R.B. I knew they were coming in on that.

K.F. Yes, but it was ...

R.B. The inside ...

K.F. ... fancy plane.

R.B. At the time I wasn't concerned about the plane. I realised it was not a normal 707. I was not concerned about that. I knew Ross had money and I was not too surprised. I was shocked at the number of people on that plane that I didn't know. Later I realised that the people I didn't know were the two pilots and the stewardess - that threw me off. The plane didn't.

K.F. Ok. What was his reaction when you told him you're not going to do this, you're not going to do this, you're not going to do this.

R.B. He started interrogating me and playing tough guy - I'm the boss, answer my questions. I gave him short, curt answers. He didn't like them. Pissed me off and I said I've got to go, I've got not time for this bullshit.

K.F. You used those words ?

R.B. Just about. He wanted to know about helicopters and airplanes in and buying them. I said Ross - I thought about cursing him - I may have, I don't know, but I told him, dammit, you cannot rent a helicopter, you cannot rent an airplane and he kept on wanting to probe that and I was pressed for time

to catch this airplane and I'm sure - I probably said, god-dammit, you can't do it - let's move on, next question. He kept going back to that. I remember at the time I got very irritated about that. I remember that.

K.F. Ok.

R.B. I didn't like being questioned about that at the time. Hell, I'd been there a month - I knew what you could do and what you couldn't do.

K.F. Then I go to 268, 269. The countryside grew more desolate as they travelled east.

R.B. Ok. Right here. I'd say I would go back about that ...

K.F. Ok, I've got it.
Describe that countryside now when it gets worse. You are going up and up.

R.B. Going up and up. The road is getting almost like a trail - rather than a highway cut through the mountains by the government or whoever - it was like a primitive effort by local people to create a passageway that had never been organised and developed by a system. The road was about as primitive as something in a cowboy movie. I don't know how to make anybody understand it - I mean, that road was primitive.

K.F. But what about the countryside outside ?

R.B. Are you talking about at night or day ?

K.F. Where are we ? It's after ...

R.B. It's got to be night if we were going through a town. It was getting higher. Going through rain - we started out in [redacted] - it's like 50° - about 2 o'clock that night we're getting high up in elevation, it is getting really cold - it's below freezing. The rain at this point - we started out at [redacted], it was sunny and bright - by night its beginning to rain, by midnight that rain is sleet but the sleet did not present a problem of icy roads because it was not a smooth paved road. So it didn't cause a problem and we were able to keep going and the defrosters of that car, I remember, worked well so the windshield did not ice up. And we kept going up and that sleet finally turned into a snow. But still there was not a driving problem because even though it was snowing it wasn't foggy. We were able to keep going. The visibility was not that poor but it was - the weather was going straight downhill. And finally it was just pure snow, but the road was rocky enough and dirt - the snow was not heavy enough yet to present a problem. Visually, I guess, at about 2 o'clock in the morning or something we got out of the snow. The thing that frightened me was that I know [redacted], these others guys are sleeping at this point. Their sense of urgency and mine are totally different. I'm driving because this old guy wanted to drive and can't drive on [redacted], so finally we break out of this

snow and you could feel the engine - we're going up in - the atmosphere is getting thin and its crystal clear when we get out - the moon - I mean it's almost like daylight up there. You can see the mountain tops that are covered with snow - but there is not snow all the way down - the mountains get snowy at the top. And you could see these valleys. You couldn't see the lights on until you - it was just clear - you could see the valley. And we got higher and higher. We were literally above the clouds, high enough where you could look out and see 10-15 miles of clouds and you could see lightening in these clouds - and you realised you had just driven through that. We got off the next day, we were at a point when it was supposedly, I don't know, 50° below up there. I don't know if that is really true, but that's what they told us.

K.F. Either side. When it ...

R.B. You must realise that one side is mountain, one side is zero.

K.F. Ok, but any houses, cottages ?

R.B. No, nothing, there's nothing up there.

K.F. No towns ?

R.B. There is nothing up there.

K.F. Cattle ?

R.B. There is nothing up there. I mean nothing. And that was the thing I said - you know - were you ever frightened? Yes, I was scared to death at that part, because I knew, if this sucker goes over, we probably won't even be found for months. And when they find us nobody will know who we are or even care.

K.F. Right. On that narrow road, when you were stopped by army patrols ...

R.B. That did not happen in the mountains at night. That happened in the evening around dusk. And that was probably going into Bingo - I always said Bingo - B-i-n-g-o or something. We started getting stopped by patrols and you'd go through the routine and show your passport. Ilsman would always talk to them and they would let us go. Finally, Ilsman said, hey, let's not stop anymore this thing is getting too serious, we're getting too far , these people are not on a direct patrol from A.N. - they are as bad as the bandits. He said if run into another one, don't stop.

K.F. But how - if it was a narrow road - I can't visualise - you're not on a narrow road?

R.B. No. We're getting stopped by patrols, that's like 7-8 o'clock in the evening ...

K.F. And you are still on the decent road.

R.B. ... and we're still on a decent road, and cities and

the whole bit.

K.F. Ok. So you could have passed them. But it never arose, I guess. Did you ever drive right past a patrol ?

R.B. No. No, never was forced to do that.

K.F. Ok, after he had said - so you never tested it ?

R.B. I don't honestly remember running one. There were times when we saw cars on the side of the road that maybe could have been patrols but we were never faced with a situation when you've got to run somebody down.

K.F. Ok. Now the army patrols were in jeeps or cars ?

R.B. Trucks ...

K.F. Trucks.

R.B. Yes, I don't remember any jeeps, no jeeps.

K.F. My next question is on 282. I don't think you've got any notes here. Ahh, how did you feel when you woke up ?

R.B. At first, very tired, groggy. I knew that time was running out. After some questions and looking at maps, I knew we had made very little progress. We had gotten down the mountains and back into civilisation it seemed, citizen

cars, houses and villages and I knew we were not very far, because I know there were guys driving 20-30 miles an hour. My thoughts at that time was, what is the gas situation like; I went to a gas station and got some gas, we got some coffee, took a leak, we bought something to eat - I don't remember what we got.

M.B. What happened to the eggs ?

R.B. Oh, we ate them all along the way - we were out of food by then too. It seemed like we bought some bread and coffee. And I told - I said Ok, tell the old guy I want to drive. By now the old guy is really beat and tired and he's shot. A cup of coffee was like a shower and gel to me - I got behind the wheel and I put it to the floor because my time was really getting bad now and I know how far we've got to go. We drove less than 50 miles when we blew another tyre. This time we don't have a spare and the ^{nut, by ?}love-nuts [?] were stripped - can't get them off. It was out in an open area. There was a house we could see way up in a hill. I was going to try to walk to talk to him - an American thought that this guy's got a phone - that's bullshit. So we told Charlie Brown - go back to the city - there was a sparse mountain traffic - let's flag somebody down. You go back to that last town and get us a cab. Because a cab over there is just a young entrepreneur that has a car. You can damn near talk anybody into becoming a taxi cab.

K.F. Did Charlie start walking and walk out of sight, or did he stand there until a car came along ?

to get a chance to talk. I'm sorry, we walked back to the Turkish side, just to get away. And he said don't do it, these people are going to kill you because you've got a nice watch and - it was not this watch, it was not that nice - but it was the watch Mary bought me when we were married - in fact I can show it to you. He said you look like - you've got to remember we are in a primitive part of Turkey, I mean these people have ragged head-dress on. They look like an unshaven Arafat - and you know he looks grubby when he's sharp - and they've got these long ancient rifles and stuff and it's just really out in no-man's-land and they just said hey, you're going to get yourself in a if you do that, and I said, well hey, I can change clothes. But what that meant was I could go back to the car and drop this coat because I had another short coat - in fact the one we bought ^{Sears} in Ceres[?] under this leather coat - I'd get rid of the watch and we'll go from there. And I got rid of the leather gloves I had bought and let's try again.

M.B. Would you like something to munch on ?

K.F. No thanks. But you did go back to the hotel ? And you didn't go across the border ?

R.B. We went to the Turkish - we went to the Iranian side - and met this University professor that was going to take us back. We walked back and they said, hey, they're going to kill you if you do that. We said ok, let's forget it. We went back over here and talked. These people were milling around. The guy - the university professor goes on across

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and we said let's wait around. The Turkish border guards are now getting very curious why I got a phone call two - I walked over here in a little crowd around - you know big discussion - I walked back - the little crowd is getting bigger - crowd meaning 20-30 people maybe - we're milling around asking a lot of questions, asking for permission to stay and wait around - they're saying well, we don't know. I walk over here to the Post Office - no I didn't go there at that point - went over there and put in a call to Ross - you've got to sign for a phone call - you're the only guy in the last six months whose name is on the list - its crazy.

K.F. Oh, there was a Post Office there ?

R.B. Yes, well a Post Office. Here was the border house and there was little Post Office here, I remember that. It was kind of big too.

K.F. Was it as big as this house ?

R.B. Maybe as big as this house. Post Office. And they had a phone.

K.F. And that was where the call came for you ?

R.B. No, the call came for me over here in the border house.

K.F. In the guard house. Ok.

R.B. So we waited around for maybe an hour. If something happens here call us. And we went back to town which was probably 50 miles back here.

K.F. Why ? What was the point of going back ?

R.B. They did not want us to wait around.

K.F. They began to give you a hard time ?

R.B. Yes, they didn't like us milling around. We had ...

K.F. Why didn't you cross the border once you'd changed your clothes ?

R.B. Ilsman didn't want to go, Charlie Brown didn't want to go. We were the last link in what was going on. I hadn't talked to Ross all day - for the last two days - I don't remember how many hours it was.

K.F. So you lost that argument. You said look, I can take off my watch, I can take off my coat ..

R.B. Yes, Ilsman said ...

K.F. But they convinced you that they were still the wrong ...

R.B. That's right. He said there is nothing we can accomplish. You can't go forward without help and these people do not represent help. So we said, ok, let's go back and we'll come

back later. Why did we do that ? They didn't want us at the border, I remember that. That was - they didn't want us crossing the border. So we went back to the hotel...

K.F. And you must have figured why stay here and get them hostile when we are not achieving anything here.

R.B. We weren't. We had no idea of knowing what they were going - we knew we were a couple of hours late. They had not shown up - they people were getting hostile and there was no local movie to go to - so we went back into the town - whatever it was. And that's where we got the food and the newspaper and decided to get a hotel room. At that point, after we had eaten, we were looking at this hotel which we didn't really want to check into a bed - milling around for a while I think and bought some . We went back, we called the guy that had tried to call me, we tried to call him because we wanted permission to stay at the border house - that's right. We went back and got him on the phone - sure did. It was not a clear line and we tried to make him understand that we went to the border and our people were not there and they were not happy with us being there and we want to go back there and wait. We can't get our message across, we can't get his , if that's a good idea, and he's going to call us back. So we're milling around in the fireside - bullshit, let's go back.

K.F. And this was the American Consul in Adana ?

R.B. Yes, that's who we called. We started back, had another damn flat, changed the stupid thing, the guys talking about death on the road, and I'm saying bullshit, he's just trying to get more money - and they're telling me yes, 39 people got killed last week - last month - and I said wow ! We go back to the border again and it is still daylight. At that point my telephone call to Ross comes through. ^{Rashid} [REDACTED] has shown up. I am half-way out here and they are screaming for me - you're phone call is coming through - and I'm starting back, and Reza is hollering and I'm going back and forth. Reza told me, it appeared that you were very nervous and scared. Hell, I've got 40 people screaming at me to come this way, come that way. Finally, I get back far enough this way that the Turkish guards come out and tell me - we want your passport. I'm saying, what ? And then the interpreters tell me, they want you to give them your passport, that way there is not a crowd over here - we're up to 50-60 people. He says, give us your passport and now you may cross - if they try to keep you, we have the right to come and help you and get you because your passport over here and you're still under our jurisdiction. I go back and this is when Ilsman - I mean the excitement level is going like crazy, people are shouting and hollering - I get within 25 yards or whatever and Reza and I stand there and shout at each other. I mean we're pretty excited at this point. And [REDACTED] tells me, I've got them with me. I'm here to check it. We will back here in the morning. They gather up and take off. We go back and we walk around in circles and circles and circles about what we are going to do. These border people are now more excited than ever before and they said ...

K.F. At what point did you talk to Ross ?

R.B. I haven't talked to Ross yet.

K.F. You didn't pick up that phone call.

R.B. No. No, I let it go. I wanted to talk to ^{Rashid} [REDACTED] - that was more important. We go back, and they don't ask us to leave, they tell us, leave ! I said that's fine with me, but please call us if these people come back. We tell them we've got a hotel room there. We go back, then I call Ross, and I tell Ross I have seen ^{Rashid} [REDACTED]. He said they will be back in the morning. I said there is no way I'm going to believe that they will wait till morning. They've come this far, they're coming across tonight. It's not going to be tomorrow morning. We then argue about whether to go back or not - it's 8 or 9 o'clock now, maybe 10. It started to rain at that point too. We finally decided to go to bed - we finally decided to go to bed - we don't get our heads down good - in fact there's a lot of water and all this - a guy calls and says - you've got to remember the phones are not clear - we make out that this phone call is from the border. We say, let's get out because we've got two other drivers from the van - so let's get up and go, they're there. Then we go back down there and they're there. That's pretty accurate.

K.F. I have a question here, PAGE 288. Are you always so impulsive ? Yes, that's the - oh, no, that's a question for ^{Rashid} [REDACTED] and it's on the wrong - I've just put it on the wrong

Rashid
notes. I asked [REDACTED] that - are you always so ...

R.B. Is he impulsive ? My instincts are usually right. If I've got to face my instincts or my logic - I'd probably go with my instincts. If I don't have instincts then I'll go with my logic. which is screwed up sometimes.

K.F. 292. Describe the bus ? When the bus arrived.

R.B. We - wait a minute, there's a phonecall somewhere here. Oh, when I talked to Ross and told him that I thought they would come back tonight, Ross says, he's sending help. By now, you see when we were in Adana, you say that we told Ross that everything was cool and we were on our way. I told Ross the bus is not here, no problem, we'll wait and then we'll go. Ross never thought we had a problem - I never told Ross I've got a problem out here. I said the bus hadn't shown up and we'd waited on the bus and tell them to be at the border at 2 o'clock and I'll talk to you later. Meanwhile, I was sweating blood that the bus hadn't shown up and the bus should have been there when I got there and I knew that.

K.F. Why didn't you tell Ross ?

R.B. There was no need to.

K.F. But you might not have made it.

R.B. I never thought about that. I never thought that I

wouldn't make it. That never went across my mind that I wouldn't make it. And I say that in all honesty, that never went across my mind. I knew I would make it. When we were at the hotel - after we had talked to Ross - Charlie Brown called ^{Mr. Fish} [REDACTED] and asked him - where is the goddamned bus - you know, the son-of-a-bitch hasn't showed up, is the bus coming. And I don't think Ross told us the bus was - I think Tuna told us that the bus was coming.

K.F. When you got to the hotel when ?

R.B. The second time. Before, before we got the call from the border ^{Mr. Fish} [REDACTED] told Charlie Brown, we're on the way. I don't think Ross told us. I think Charlie - I think ^{Mr. Fish} [REDACTED] told us - I think ^{Mr. Fish} [REDACTED] told Charlie Brown we're on the way. We know you don't have a bus - they couldn't buy gas - they had got to a town that didn't have gas - and he said we're on the way. He told us, we're flying to Van and we'll get a bus and we'll come out and get you. I don't think he told us in that much detail but he told us he was on his way.

K.F. Now that can't be right. They were already in Van by the time you were in that hotel. They can't have got there that quickly.

R.B. Maybe Charlie Brown did not talk to ^{Mr. Fish,} [REDACTED], maybe someone else in the office told Charlie Brown that ^{Mr. Fish} [REDACTED] was on the way. But we knew that they were on the way. I don't think that Ross told us that. But we knew they were coming.

K.F. Ok. What was the bus like when you finally saw it ?

R.B. The bus was a relatively modern, greyhound bus. It was not an old, dilapidated thing out of a foreign movie.

K.F. 308. Your feelings when you saw them ?

R.B. Very excited because I had spent the night drinking, answering question, and basically entertaining the group. Because they are anti as hell about staying that the border and I'm telling them all the time that there is no point in all of us trying to pile into these two little cars and getting on this road that I'm now convinced is damn dangerous as were stopping on that road all the time. I mean it was like 50 miles and you would stop four times - each time we went each way and I'm convinced that road was dangerous. I'm telling them, hey, everything is cool. We've got some money here that can pay the way through. ^{Mr. Fish's} [REDACTED] on the way. We don't need to leave here and get hung up out on the road in two little biddy cars because we couldn't get the landrovers across because of the chain across, and we don't want to create hassle by breaking the chain. I'm basically answering questions about wives, and Ross and all this bullshit. And trying to keep people from demanding to do something because everybody is now ready to - when I walked in everybody started picking up their stuff - and I said hold it ! ^{Mr. Fish} Hold it ! Settle down ! I know [REDACTED] is on the way - I know getting into two old cars is a bad idea and if we get into the two cars we can only get back to this crummy little town

that has nothing to offer us. So I said, let's just hold tight ...

K.F. You were still - you would have been out of vital range of Iran.

R.B. We were not worried - we being me and Ilsman - about rifle fire. It is dark. There is nobody awake within 50 miles except us. And we were on the Turkish side and it was very safe with that no-man's-land - nobody goes out there strolling around.

K.F. Ok, you were convinced that (a) they were in no danger...

R.B. I was convinced that we were Ok, we just needed to be cool.

K.F. (b) would be in danger if you took to the roads ...

R.B. If you hit this road you were opening yourself up to a lot of opportunity to get hurt.

K.F. Ok. Why did ...

R.B. Plus I knew they didn't have passports and every time they stop you, everybody picks up his passport and holds it up to be looked at. I knew they had no passports.

K.F. Ahh, Ok. Now wasn't Ilsman supposed to be able to handle that ?

R.B. He was supposed to get through with or without passports. I see no need to test his ability in the middle of the night on a road where 39 people got killed last month, when I know that ^{Mr. Fish} [REDACTED] is on the way and if I cross this road all I've got on the other end is a stupid hotel that has probably 20 rooms - filled with wierdos. I saw no point in leaving there. I felt relatively safe at that border. I mean these guards have got guns. They have told me during the day, hey, give me your passport then we can come and get you if there is a problem. So I feel there is a certain level of protection here. Of course I'm thinking - I don't know - that Ilsman has dropped a little money around this place to make everybody kind of happy. So I have no desire to leave that sanctuary. Between here and town there is nothing but the road and a bunch of stupid soldiers who I've been told will rob and kill you just as quickly as the civilian population.

K.F. Ok. Why did you X this ? Keane Taylor calling you ?

R.B. Keane didn't call me.

K.F. Who called ?

R.B. I don't remember who called. I talked to ^{Rashid} [REDACTED] - that's who called. I did talk to somebody. When they got to the border ^{Rashid} [REDACTED] called - I talked to ^{Rashid} [REDACTED]. I talked to ^{Rashid} [REDACTED] - that's what it was. ^{Rashid} [REDACTED] talked to me and I said where are you - he says, I'm at the border - that's what it was. And I said where is Keane - ^{Rashid} on the other side and I knew they were on the Iranian side. ^{Rashid} [REDACTED] had walked across.

That's right. ^{Rashid} ██████ called me. Keane didn't call me, ██████ called me.

M.B. He walked across ?

R.B. Yes.

M.B. And then when you got there he had gone back ?

R.B. When I got there he had gone back and convinced everybody, hey, they are not going to shoot us if we go across and they're not going to arrest us for not having a passport, because these people know that Boulware has been here and everything is cool. Somebody decided we're ^{Rashid} let's walk across. ██████ called me. I knew ^{Rashid} enough to know. I remember I knew enough to know that ██████ was at the border and I knew that they were on the other side and just said get up, we're going. That's when we went back. We got there, everybody had crossed into no-man's-land.

K.F. Ok.

R.B. That's a poor term. Open zone. Then ^{Rashid} ██████ went back and got the money and so forth.

K.F. Ok. Now, the bus arrives.

R.B. Everybody is very excited and jubilant. I'm happy because I don't have to entertain them any more - and they're sitting out there on the other side of the chain afraid

to even get off the bus. We tell the guards, hey, these people are not crossing the border. They are our friends - come to pick us up - and meet us. Is it Ok if they come in ? The guards say, yes, what the hell, let them come on in. And

In fact, if I remember right, I went back - they still wouldn't get off the bus - I went back and got Chiapperone - of course if I remember right - and took him to the bus and I remember him and Sculley embracing each other. And it was the group - I'm trying to convince this little band of merry men - so frustrated, excited, whatever - I told you we were Ok - I took Chiapperone - hey, here's Sculley, here's Ron and here's the people you know - these guys are loaded by this time...

K.F. But why didn't you go then ? Why didn't you leave then ?

Mr. Fish

R.B. Because [REDACTED], Ilsman, Charlie Brown started talking to the guards - and started trying to work the passport problem. ^{Mr. Fish} [REDACTED] then decides, we needed to go back to the magistrate or whatever and start getting some paperwork done. That's where I made my biggest mistake. I let ^{Mr. Fish} [REDACTED] and Sculley take over and they convinced us - you guys sit tight and wait here and we're going back to get the paperwork squared with - between ^{Mr. Fish} [REDACTED] and the guards they decided they needed to go back and do something to come back - and all we had to do in retrospect was get on the bus and go. We'd paid the damn fools a fortune. All we had to do was get up and leave. But ^{Mr. Fish} [REDACTED] says, no you got to stay here, we're going to work it out. ^{Mr. Fish} [REDACTED], Sculley, and I think they were

the only two left.

Mr. Fish

K.F. Yes, [REDACTED] and Sculley were - now why did Simons get anti at this point ?

R.B. We're drinking heavy. We'd been drinking all night. Various people were going to sleep and waking up. Most of us had been awake and drinking, eating oranges, you know. I'd had a meal - they ate crackers and whatever. Hell, in the best conditions you stay up all night and eat and drink - your mind starts getting a little . The sun comes up, the fun is no longer fun. The poker games are not very exciting - big dollars have changed hands and it's not fun any more. The sun is bright, people are now beginning, I guess, we'd kind of stopped drinking and it was clear in everyone's minds - shit, we've been hear a long time. If Ilsman is supposed to be the hot shot, why are we waiting. Bull's looking at the mountains and boy, if they bring up a rifle team they can pick us off. Why isn't this thing more organised, why don't you get transportation - and I'm saying, goddamn, if you knew what I've been through to get here with what I've got - you know, get of my ass. Gayden is now feeling his oats and he's wanting to take charge. Bull's wanting take charge. Everybody wants to give me the third degree about why we're still there - and they are no longer interested about what their wives and children are doing - they are interested in why are we still here, and I'm hungry and I'm tired and I'm sleepy and I'm in these filthy clothes and I'm tired of people dragging me around and why are we still here ? I decided, these guys

won't admit they're angry with me - I'll take the heat no big deal. I'm serious. I remember at the time, I thought, I'm taking a lot of heat here. I don't think I deserve it but if it keeps them occupied - I'm also getting nervous about where is Sculley and Tuna myself. I say, hey, just be cool. We talked about the very beginning. Bull used to talk about that all the time. We will get through Turkey with or without passports, if we are just patient - they will talk themselves to death - just be patient and we'll get out of the situation. So I'm saying, Ok, be cool, just let them vent their anger and no big deal and what the hell. So we just sit there, waiting. There wasn't a whole lot we could do.

K.F. Ok. Last question. PAGE 317. The money that was
Mr. Fish
paid by ██████ to get Simons out of jail - do you know whether it was bribe or a fine ?

Mr. Fish
R.B. It was a bribe and ██████ didn't pay it, I paid it. That was one thing I put a note in there.

K.F. What, you've X'd it.

R.B. Ok. Right. We're back at the hotel, we're now back in ██████ and all this. Ross decides we're going. He says somebody needs to stay behind to clean this mess up. Somebody needs to - I think he says somebody needs to clean this mess up. I don't know whether he told us or whether we volunteered or I volunteered or whatever it was,

it was decided Sculley and Boulware you all clean it up. I said fine. I said Sculley you take care of the hotel, Mr. Fish I will take care - get Bull out of jail. I called [REDACTED] back because he'd gone to his office, I called him back up to the room. I said, we need to go get him out of jail. He said, well it'll take 10 days. I said bullshit. Ross won't believe it. I said - cos' Ross said - we are going to proceed to get out of here, you guys tie up the loose ends, including getting Simons out of jail - try and make it to the airplane - if you can't that's fine we'll catch you guys a few days later. We're safe now. We've got Mr. Fish passports and we've got plenty of money. I said [REDACTED] I want him out of jail and I want him now. He said - goddamn it's 5 o'clock in the morning - shit we can't do anything Mr. Fish now. I said [REDACTED] you don't understand. I don't want to be left, it's time to go, the party's over, let's get him out of jail. He goes into a song and dance about

I think you've got a number here \$10,000 - that was not the number. I said how much will it cost. He pro- Mr. Fish crastinated - I said [REDACTED] if I give you \$5000 can I get him out of jail now. Tuna did make such a joke about \$5000 I could get your mother delivered and I said fine, let's get on . He said, well I know this guy I could call who's a lawyer. What are you waiting on. I said I will pay to Mr. Fish get him out. Let's do it. [REDACTED] and I got a rapport, we don't discuss it - let's cut the bullshit, let's do it. He gets the guy from the jail on the phone and he says - I'm Mr. Fish's talking about [REDACTED] conversation - he says, he will meet Mr. Fish us at the jail. [REDACTED] and I get in his car which is the oldest, raggedest car in the world and we go out to the

jail. We go over and talk to Bull. Bull's very excited and surprised to see us and we say, hey, just be cool, go along with the programme and we'll get you out of here. Bull, says forget it, you guys leave, they'll keep me for 5-10 days, they'll question me to death and then they will let me go. Just be patient. I said that's fine. Ross didn't believe . Just don't fight the programme - cos' Bull is very bull-headed about wanting to do things his way. I'm saying, Junior, you're in jail, I'm out here, let's go on the programme - just don't fight the system.

Mr. Fish

The lawyer, me and [REDACTED] go sit in his car and we tell him, look, what do we need to do. The guy says I have a judge on the way that we can pay. He says, I've already talked to the Chief of Police and all he's interested in is how much is in the deal for him. We say hey, I told him about \$1000 and the guy says no, it's not enough - we've got \$5000 here we're willing to pay. He says we'll have the money. He said, what do you mean to him. I said, that sucker sitting in there He said you bring him out here and let us talk to him with his money and we'll give you \$5000. They go get - it was crazy - they went and got the guy and brought him outside and we sat in the car and talked about it. Bull's got all this bullshit about hey, we're not going to pay these clowns we'll wait it out and I'll be home in a few days. Bullshit, you don't understand, we're going to do it.

K.F. Did he carry the money in the envelope ?

R.B. Oh yes.

K.F. And he didn't give it to them.

R.B. No. Because they didn't take it. Bull was spending the night counting the money over and over and over.

K.F. It's incredible that they didn't take the money from him.

R.B. The rules are different over there.

K.F. Maybe he ...

R.B. They didn't take the money because Bull came out of the jail with the money.

K.F. Maybe he even intimidated them.

R.B. I think that's very possible. Because Bull's whole was when we had started with discussion at the airport - because we were at the airport when they stopped - you've probably got something about that - the fact that they met us at the gate. I mean the airplane - with machine-guns, they pulled us out of line. They brought Bull to the car. Me, Bull, ^{Mr. Fish} [REDACTED], the lawyer. I said Bull stop fighting the programme and give me the money. Took the money. I took out \$5000. I gave it to the lawyer and said

now, we want to go. He said, I've got to take you back in. I said fine, but leave the money here. He said, oh no, that's got to go back with him - I said we'll all go. He said no, you can't all go back in. I said take the \$5000, put it in your pocket and make it happen. He says we've got to pay the police chief, we've got pay the judge and I need something for my services. I said I don't care what you do - here is five grand - that's the number we agreed on - make it happen. And we were ready to go. In fact we were going to miss this damn plane. They go back to the jail. They stayed like 10-15 minutes and they come back - they come back with ...

K.F. Did Simons go with him ?

R.B. Oh yes, they went back in.

K.F. The money go with them ?

R.B. The money goes back. It's crazy, ^{Mr. Fish} [REDACTED] and I were sitting there listening to the radio. I remember we were looking for an American station or and English station. They go back into the jail. ^{Mr. Fish} [REDACTED] says we've got to wait - there's nothing to do but wait it out. The biggest problem was that the ranking officials that night would not go home. He knew that something was wrong and did not want to let it go. The chief of police kept trying to get the guy to go home because his shift was over - and he said, no I'm going to see this thing through cos' something's wrong - you guys have got a judge here - you're trying this thing already and there's

something wrong. In fact that's how the chief of police got into it. The lawyer got the chief of police to make this guy go home. 15 minutes later they come back out and they apologise for taking so long - that's when they told us about this guy who wouldn't go home and they had to get rid of him. The judge - if I remember - the judge got \$2000, the police chief for \$1500 - it was \$1500, \$1500 and \$2000. The chief of police puts all of us in his car with a deputy and he takes us to the airport which is in sight - you can see the airport from the jail. We go to Customs and the police chief takes all of our passports and he walks us through Customs. By now his car is on the other side - on the aircraft ramp - and we come out of the gate and he puts us in his car again, and he takes us to the airplane and we go on board and Simons examines the airplane and says 'What the fuck is this ?' Hey, let's cool it, we're out of here.

Mr. Fish

█ takes the chief of police throughout the airplane and shows him all this crazy stuff. Simons and I sit down and order a drink. When Ross got there, we're .

K.F. Nuts. I've done all my questions. Oh, I know what I'll ask you - have we got you at the airport - have we got a scene with you at the airport ...

R.B. I haven't read that part. I didn't get that far.

K.F. Err, did you get - err, were you waiting on the bus for Ralph ?

R.B. Yes.

K.F. Ok. You came off the plane, you went through Customs, you went down the steps, you got on the bus ...

R.B. No we came through Customs and Sculley got stopped again with the money. That bullshit again ! Finally, we just walk over - at this point our tolerance level was zero - and we just told the guy, you know, fuck you. We're with Perot, get off our ass about this money, we're ready to go, and they said, well you can't. I said man, I'm going to tell you one more time we were broke. The guy says, go on through. In fact we were the last ones to come out. Because they pulled Sculley in. Sculley had money sticking out of him.

K.F. Mary and Kecia ...

R.B. Stacy.

K.F. And Stacy were there, you get on the bus, you saw them.

R.B. Hey, how are you doing.

M.B. Then we went to the big reception.

K.F. What did you say ? To Mary I mean ?

R.B. I probably kissed her and said hi !

M.B. Hello ! Glad you're home !

K.F. No big deal ? Yes, it was a big deal wasn't it ?

R.B. The big deal was - I remember you had on that leather suit.

M.B. Uhhuh, he bought me this - it was a leather skirt and vest...

R.B. I had ten of perfume.

M.B. Who brought it back ?

R.B. Sculley did when he came back home.

M.B.. Mary had some. It was too big and I had to give it to my sister-in-law. But I wore it anyway. The kids were excited - God they were excited. They did not know anything.

K.F. You had learned the whole story from Merv.

M.B. Somebody - oh gosh, by the time they got back.

K.F. Well, come on, how did you feel ? It must have been nice to touch somebody soft after all that time.

R.B. I was happy about the whole thing.

M.B. I remember they were all so tired. God...

R.B. Everybody was exhausted.

M.B. Jay looked like a . I did not even recognise him. He had a little black hat.

R.B. Yes, everybody had a little black hat.

M.B. He looked like he just stepped off a ...

R.B. But I was clean shaven. I'd shaved every bit. That was the thing about - after the shaving kit I had. Simons wanted one and after we got back he get a shaving kit like I had. We finally got one for him - my mother-in-law sent the damn thing down to him on a greyhound bus cos' he couldn't find one in the whole of Dallas. So we called Mary's mother - we'd bought it at Christmas and she went down and saw Bull and gave it to him. I get moist about that, because when he died . They thought that the shaving kit that he had when he died was mine - it was the one we had got in Tulsa[?] to give to him. I can't remember who the asshole was that brought it to me and said here's your shaving kit back.

I guess I was happy to be back and everything.

M.B. I guess I was just kind of numb.

R.B. Everybody was so tired - it's like there was party in Frankfurt where I collapsed - not collapsed, but I went to sleep. And they woke me up just before the clean team came in and I forget the guys name - I remember him holding me by my arm and walking me to this restaurant and trying to feed me. And tired - they thought I was drunk - but I hadn't been to sleep in like four days and I remember I didn't know where I was and I couldn't think. I was shot. I was out of it. So when we got home, everyone was just saying, I'm tired. For us the excitement was over - we were back home. We wanted to take a shower and go to bed. And they gave us this silly-ass reception. I remember you said I looked like I was about to cry. I've always wanted to see those pictures - I've never seen them - because they were of me and pictures taken of my family. I remember that.

And it was so anti-climatic - I do remember that - Ross said a little goddammed speech and then everybody broke up into their normal family and they had people assigned to us to see to it that we were Ok - and I remember I thought that was so goddammed stupid - we had personal friends there - in fact I'm going to see this guy tomorrow night. He was there with his family and there was this tall guy who was the accountant was assigned to take care of us. Then we went over to this guys house that I'm going to see tomorrow night and we sat up and bullshited - me and you, and Ron and Martha